# Mike West

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To work within a luxury hotel environment that will allow me to utilize my experience and knowledge in a senior management capacity to positively affect the future growth of the hotel and of the associates under my direction as well as to be surrounded by a culture that nurtures personal growth of all associates from line staff to upper management.

# Work Experience

### **General Manager**

Hotel Indigo Seattle Everett Waterfront - Everett, WA January 2020 to Present

### **General Manager**

Hotel Interurban - Columbia Hospitality - Tukwila, WA February 2018 to December 2019

- Opening General Manager
- Created all budgets and forecasts for property

# **General Manager**

Hotel Sorrento - Seattle, WA August 2017 to January 2018

- \* Property revenues of \$9 million
- \* Created new events to drive Food and Beverage revenue
- \* Re-established guest room PM program and brought in new room amenities to increase guest experience
- \* Drove multi-year highs in customer service through a focus on personalized guest experiences
- \* Instituted new rate strategies which drove an increase in ADR and Rev Par compared to comp set

#### **Assistant General Manager**

Motif Seattle, Destination Hotels - Seattle, WA August 2016 to July 2017

- \* Member of Motif Seattle Executive Committee
- \* Achieved AAA 4-Diamond rating
- \* Oversight of all operations of the hotel for Rooms and Food and Beverage divisions
- \* Partnered with GM on \$10 million guest room renovation
- \* Restructured management positions in Housekeeping, Front Office, Restaurant, and Culinary

# **General Manager - Task Force**

Hotel Beckett - South Lake Tahoe, CA June 2016 to July 2016

- \* Oversee \$1.3 million renovation of 112 room hotel, Park Tahoe Inn
- \* Coordinated move from two separate PMSs to Opera PMS

- \* Ensuring construction, FFE install, staffing ramp up, PMS training, and rate strategy are complete on tight launch date timeline
- \* Manage separate property, 968 Park Hotel, of 58 rooms
- \* Build/create the infrastructure to have both properties rebranded into one property
- \* Lead the creation of the rate structure and market position of renovated property after opening
- \* Created and designed new staffing model for entire property

#### **Director of Rooms**

Motif Seattle, Destination Hotels - Seattle, WA September 2014 to June 2016

- Member of Motif Seattle Executive Committee
- Selected for Destination Hotels Leadership Academy and General Manager Boot Camps
- Improved service scores via Trip Advisor from #61 out of 94 hotels in Sept 2014 to #26 in Dec 2015
- Restructured Housekeeping from PDQ operation of specialists to mixed boards to improve productivity
- Increased RA productivity from 26.96 min/rm in 2014 to 20.70 min/rm in 2015
- Enhanced majority of guest room amenities through capex funds via personal investment into selected offerings
- Reduced overall Rooms labor to 13.6% in 2015 vs. 15.4% in 2014 while making substantial non-budgeted wage increases for all of HK, Guest Services, and Night Audit
- Increased loyalty program sign ups from 4,723 in 2014 to 17,388 in 2015
- Trained 93% of all associates on new Destination Hotels service pillars along side HR Director
- Developed and successfully implemented a market-first for Downtown Seattle "Access Fee" at \$12.95 per night for all reservations

### **Director of Hotel Operations**

Washington Athletic Club - Seattle, WA January 2014 to September 2014

- \* Oversight of all hotel departments including sales, front desk, PBX, reservations, bell desk, night audit, housekeeping, concierge, and laundry
- \* Experience working with Unite Here Local 8 union
- \* Led initiative to establish new service standards and a refocus on daily training for standards
- \* Developed new communication tools to share key guest and hotel information among all departments
- \* Created and implemented a return guest recognition program
- \* Led or oversaw all capital expenditure projects for the Inn at the WAC
- \* Represented property along with Sales Manager at trade shows, client events and property tours
- \* Worked with IT team in efforts to implement new online booking module
- \* Developed new streamlined sales incentive plans

#### **Director of Food & Beverage**

Willows Lodge - Woodinville, WA December 2010 to January 2014

- \* Member of Willows Lodge Executive Committee.
- \* In charge of managing the Capital Projects for the entire property totaling \$767,000 for 2013.
- \* Led ownership board meetings and act as a lesion to board members for all communication to them.
- \* Oversaw the Front of House operation for The Barking Frog, Fireside Cellars and In Room Dining with revenues of \$4.03 million in 2012.
- \* Increased labor efficiencies in all outlets from 36.22% in 2011 to 35.03% in 2012
- \* Increased departmental profit in all outlets from 26.14% in 2011 to 28.98% in 2012

- \* Assisted in the designed and oversight of a \$300,000 lounge renovation project in 2013.
- \* Partnered with our Executive Chef and two support managers to continually push our team forward in service and revenue production.
- \* Established new training program from the ground up including manuals, training timeline and tests.
- \* Created SOPs for department to create an environment of accountability and structure.
- \* Member of the Benchmark Hospitality Task Force for Rooms Operations to assist with openings and transition properties.

### **Rooms Manager**

Willows Lodge - Woodinville, WA August 2009 to December 2010

# **Assistant Director of Housekeeping**

Hotel 1000 - Seattle, WA March 2009 to August 2009

### **Front Office Manager**

Hotel 1000 - Seattle, WA February 2006 to March 2009

### Education

#### **BA** in Business Administration

Saint Mary's College of California - Moraga, CA May 2004