**Project Name: Future of Flight** 

	Year to Date 12/31/2021 Actual	Year to Date 12/31/2021 Budgeted	Positive/(Negative) Variance	Budget Variance %	Prior Year-to-Date Actuals	Year-to-Year % Change: Actuals
<b>Operating Revenues</b>						
Ticket Sales (net of taxes)	\$0	\$0	\$0	0.0%	\$0	0.0%
Facility Rentals	\$0	\$0	\$0	0.0%	\$0	0.0%
Event Services (net of expense)	\$0	\$0	\$0	0.0%	\$0	0.0%
Food and Beverage (net of expense)	\$0	\$0	\$0	0.0%	\$0	0.0%
Other	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Total Operating Revenues</b>	\$0	\$0	\$0	0.0%	\$0	0.0%
Expenditures						
Salaries and Benefits	\$0	\$0	\$0	0.0%	\$0	0.0%
Other Administrative and General	\$0	\$0	\$0	0.0%	\$0	0.0%
Marketing	\$0	\$0	\$0	0.0%	\$0	0.0%
Special Events Performer Costs	\$0	\$0	\$0	0.0%	\$0	0.0%
Utilities	\$0	\$0	\$0	0.0%	\$0	0.0%
Other	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Total Expenditures</b>	\$0	\$0	\$0	0.0%	\$0	0.0%
Gain (Loss) on Operations	\$0	\$0	\$0		\$0	0.0%
Non-Operating Revenues (Expense)						
City Lodging Tax Grant	\$0	\$0	\$0	0.0%	\$0	0.0%
County Lodging Tax Grant	\$0	\$0	\$0	0.0%	\$0	0.0%
PFD City Sales Tax	\$0	\$0	\$0	0.0%	\$0	0.0%
PFD County Sales Tax	\$813,709	\$813,709	\$0	0.0%	\$767,974	6.0%
Interest Income	\$0	\$0	\$0	0.0%	\$0	0.0%
Contributions	\$1,163,098	\$1,163,098	\$0	0.0%	\$1,306,701	-11.0%
Interest Expense	(\$608,381)	(\$608,381)	\$0	0.0%	(\$636,693)	-4.4%
Other Non-Operating Expense	\$113,263	\$50,000	\$63,263	126.5%	(\$28,150)	-502.4%
<b>Total Non-Operating Revenues (Expense)</b>	\$1,481,689	\$1,418,426	\$63,263	4.5%	\$1,409,832	5.1%
Aggregate Change in Net Assets	\$1,481,689	\$1,418,426	\$63,263	4.5%	\$1,409,832	5.1%
Depreciation and Amortization	\$602,934	\$602,934	\$0	0.0%	\$602,643	0.0%
Change in Net Assets after Depr./Amort.	\$878,755	\$815,492	\$63,263	7.8%	\$807,189	8.9%
Number of Event Attendees	35,792		35,792	0.0%	25,834	38.5%

Notes:

Project Name: Future of Flight

Annual Debt Svc for 2021	
Principal	\$740,000
Interest	\$608,381
	\$1,348,381
Remaining Principal Balance at 12/31/21	\$14,980,000
Unrestricted Cash/Investments at 12/31/21	\$0.00
Restricted Cash/Investments at 12/31/21	\$0.00
Total Cash/Investments at 12/31/21	\$0.00

**Project Name: Everett Events Center** 

	Year to Date 12/31/2021 Actual	Year to Date 12/31/2021 Budgeted	Positive/(Negative) Variance	Budget Variance %	Prior Year-to-Date Actuals	Year-to-Year % Change: Actuals
<b>Operating Revenues</b>						
Ticket Sales (net of taxes)	\$4,877,188	\$4,433,789	\$443,399	10.0%	\$1,929,302	152.8%
Facility Rentals	\$700,449	\$195,100	\$505,349	259.0%	\$420,685	66.5%
Event Services (net of expense)	(\$429,801)	(\$541,896)	\$112,095	-20.7%	(\$232,633)	84.8%
Food and Beverage (net of expense)	\$321,802	\$546,345	(\$224,543)	-41.1%	\$330,322	-2.6%
Other	\$2,588,266	\$2,407,334	\$180,932	7.5%	\$1,421,547	82.1%
<b>Total Operating Revenues</b>	\$8,057,904	\$7,040,672	\$1,017,232	14.4%	\$3,869,223	108.3%
Expenditures						
Salaries and Benefits	\$1,831,821	\$2,124,078	\$292,257	-13.8%	\$1,632,739	12.2%
Other Administrative and General	\$1,143,685	\$1,396,245	\$252,560	-18.1%	\$1,024,454	11.6%
Marketing	\$23,377	\$91,655	\$68,278	-74.5%	\$43,825	-46.7%
Special Events Performer Costs	\$0	\$0	\$0	0.0%	\$0	0.0%
Utilities	\$620,012	\$637,000	\$16,988	-2.7%	\$425,684	45.7%
Other	\$4,950,326	\$3,883,168	(\$1,067,158)	27.5%	\$2,041,982	142.4%
Total Expenditures	\$8,569,221	\$8,132,146	(\$437,075)	5.4%	\$5,168,684	65.8%
Gain (Loss) on Operations	(\$511,317)	(\$1,091,474)	\$580,157		(\$1,299,461)	-60.7%
Non-Operating Revenues (Expense)						
City Lodging Tax Grant	\$100,000	\$100,000	\$0	0.0%	\$100,000	0.0%
County Lodging Tax Grant	\$0	\$0	\$0	0.0%	\$550,000	-100.0%
County CARES Grant	\$0	\$0	\$0	0.0%	\$250,000	-100.0%
PFD City Sales Tax	\$1,333,171	\$1,010,000	\$323,171	32.0%	\$1,111,667	19.9%
PFD County Sales Tax	\$893,296	\$872,166	\$21,130	2.4%	\$860,813	3.8%
Interest Income	\$4,430	\$15,000	(\$10,570)	-70.5%	\$29,044	-84.7%
Contributions	\$750,147	\$722,916	\$27,231	3.8%	\$601,748	24.7%
Interest Expense	(\$1,650,840)	(\$1,710,607)	\$59,767	-3.5%	(\$1,738,340)	-5.0%
Other Non-Operating Expense	\$0	\$0	\$0	0.0%	\$0	0.0%
<b>Total Non-Operating Revenues (Expense)</b>	\$1,430,204	\$1,009,475	\$420,729	41.7%	\$1,764,932	-19.0%
Aggregate Change in Net Assets	\$918,887	(\$81,999)	\$1,000,886	-1220.6%	\$465,471	97.4%
Depreciation and Amortization	\$1,575,674	\$1,560,521	(\$15,153)	1.0%	\$1,499,032	5.1%
Change in Net Assets after Depr./Amort.	(\$656,787)	(\$1,642,520)	\$1,016,039	-60.0%	(\$1,033,561)	-36.5%
Number of Event Attendees	138,115	221,324	(83,209)	-37.6%	94,325	46.4%

Project Name:	Project Name: Everett Events Center			
Annual Debt Svc for 2021				
Principal	\$605,000			
Interest	\$793,015			
	\$1,398,015			
Remaining Principal Balance at 12/31/21	\$17,900,000			
Unrestricted Cash/Investments at 12/31/21	\$2,303,742			
Restricted Cash/Investments at 12/31/21	\$1,398,776			
Total Cash/Investments at 12/31/21	\$3,702,518			

**Project Name: Edmonds Center for the Arts** 

	Year to Date 12/31/2021 Actual	Year to Date 12/31/2021 Budgeted	Positive/(Negative) Variance	Budget Variance %	Prior Year-to-Date Actuals	Year-to-Year % Change: Actuals
Operating Revenues						
Ticket Sales (net of taxes)	\$258,907	\$324,000	(\$65,093)	-20.1%	\$124,579	107.8%
Facility Rentals	\$298,601	\$257,000	\$41,601	16.2%	\$231,169	29.2%
Event Services (net of expense)	\$1,300	\$26,000	(\$24,700)	-95.0%	\$975	33.3%
Food and Beverage (net of expense)	\$25,661	\$64,000	(\$38,339)	-59.9%	\$44,122	-41.8%
Other (Contributed Revenue)	\$929,109	\$965,000	(\$35,891)	-3.7%	\$1,288,688	-27.9%
<b>Total Operating Revenues</b>	\$1,513,578	\$1,636,000	(\$122,422)	-7.5%	\$1,689,533	-10.4%
Expenditures						
Salaries and Benefits	\$903,351	\$923,000	\$19,649	-2.1%	\$1,062,006	-14.9%
Other Administrative and General	\$217,754	\$195,000	(\$22,754)	11.7%	\$230,062	-5.3%
Marketing	\$43,633	\$65,000	\$21,367	-32.9%	\$37,617	16.0%
Special Events Performer Costs	\$202,814	\$264,000	\$61,186	-23.2%	\$187,201	8.3%
Utilities & Maintence	\$155,507	\$121,000	(\$34,507)	28.5%	\$142,208	9.4%
Other (Fundraising Expenses)	\$137,393	\$65,000	(\$72,393)	111.4%	\$64,142	114.2%
Total Expenditures	\$1,660,452	\$1,633,000	(\$27,452)	1.7%	\$1,723,236	-3.6%
Gain (Loss) on Operations	(\$146,874)	\$3,000	(\$149,874)		(\$33,703)	335.8%
Non-Operating Revenues (Expense)						
City Lodging Tax Grant	\$0	\$0	\$0	0.0%	\$0	0.0%
County Lodging Tax Grant	\$100,000	\$0	\$100,000	0.0%	\$130,806	-23.6%
PFD City Sales Tax	\$411,931	\$330,000	\$81,931	24.8%	\$335,538	22.8%
PFD County Sales Tax	\$600,781	\$559,000	\$41,781	7.5%	\$563,335	6.6%
Interest Income	\$461	\$4,000	(\$3,539)	-88.5%	\$612	-24.7%
Contributions	\$1,100,152	\$125,000	\$975,152	780.1%	\$0	0.0%
Interest Expense	(\$133,356)	(\$180,000)	\$46,644	-25.9%	(\$146,215)	-8.8%
Other Non-Operating Expense	(\$122,719)	\$0	(\$122,719)	0.0%	\$0	0.0%
<b>Total Non-Operating Revenues (Expense)</b>	\$1,957,250	\$838,000	\$1,119,250	133.6%	\$884,076	121.4%
Aggregate Change in Net Assets	\$1,810,376	\$841,000	\$969,376	115.3%	\$850,373	112.9%
Depreciation and Amortization	\$354,996	\$630,000	\$275,004	-43.7%	\$631,936	-43.8%
Change in Net Assets after Depr./Amort.	\$1,455,380	\$211,000	\$694,372	589.8%	\$218,437	566.3%
Number of Event Attendees			-	0.0%	24,822	-100.0%

Project Name:	ame: Edmonds Center for the Arts			
Annual Debt Svc for 2021				
Principal	\$299,696			
Interest	\$84,158			
	\$383,854			
Remaining Principal Balance at 12/31/2	\$6,370,051			
Unrestricted Cash/Investments at 12/31/21	\$1,045,333			
Restricted Cash/Investments at 12/31/21	\$378,815			
Total Cash/Investments at 12/31/21	\$1,424,148			

Project Name: Lynnwood Convention Center

	Year to Date 12/31/2021 Actual	Year to Date 12/31/2021 Budgeted	Positive/(Negative) Variance	Budget Variance %	Prior Year-to-Date Actuals	Year-to-Year % Change: Actuals
Operating Revenues						
Ticket Sales (net of taxes)	\$0	\$0	\$0	0.0%	\$0	0.0%
Facility Rentals	\$300,458	\$449,549	(\$149,091)	-33.2%	\$54,109	455.3%
Event Services (net of expense)	(\$2,054)	\$399,975	(\$402,029)	-100.5%	\$50,192	-104.1%
Food and Beverage (net of expense)	\$150,064	\$894,491	(\$744,427)	-83.2%	\$277,221	-45.9%
Other + Convention Plaza	\$1,363,872	\$1,112,323	\$251,549	22.6%	\$665,346	105.0%
<b>Total Operating Revenues</b>	\$1,812,340	\$2,856,338	(\$1,043,998)	-36.6%	\$1,046,868	73.1%
Expenditures						
Salaries and Benefits	\$1,209,942	\$216,177	(\$993,765)	459.7%	\$1,200,979	0.7%
Other Administrative and General	\$1,187,854	\$904,216	(\$283,638)	31.4%	\$738,784	60.8%
Marketing	\$105,656	\$2,500	(\$103,156)	4126.2%	\$36,428	190.0%
Special Events Performer Costs	\$0	\$0	\$0	0.0%	\$0	0.0%
Utilities	\$292,758	\$183,296	(\$109,462)	59.7%	\$115,987	152.4%
Other	\$0	\$0	\$0	0.0%	\$0	0.0%
Total Expenditures	\$2,796,210	\$1,306,189	(\$1,490,021)	114.1%	\$2,092,178	33.7%
Gain (Loss) on Operations	(\$983,870)	\$1,550,149	(\$2,534,019)		(\$1,045,310)	-5.9%
Non-Operating Revenues (Expense)						
City Lodging Tax Grant	\$541,833	\$541,833	\$0	0.0%	\$526,052	3.0%
County Lodging Tax Grant	\$842,740	\$834,637	\$8,103	1.0%	\$810,328	4.0%
CARES Act Grant	\$0	\$0		0.0%	\$100,000	-100.0%
PFD City Sales Tax	\$1,159,255	\$1,006,745	\$152,510	15.1%	\$898,374	29.0%
PFD County Sales Tax	\$1,177,161	\$1,161,321	\$15,840	1.4%	\$1,114,375	5.6%
Interest Income	\$7,322	\$48,140	(\$40,818)	-84.8%	\$113,300	-93.5%
Contributions	\$0	\$0	\$0	0.0%	\$0	0.0%
Interest Expense	(\$661,176)	(\$720,294)	\$59,118	-8.2%	(\$720,594)	-8.2%
Environmental Remediation	(\$1,428)	(\$166,000)	\$164,572	-99.1%	(\$77,094)	-98.1%
Snohomish County Project Grant	\$0	\$0	\$0	0.0%	\$0	0.0%
COL-Easement/ROW	\$0	\$0	\$0	0.0%	\$0	0.0%
Other Non-Operating Expense	\$313,503	(\$508,111)	\$821,614	-161.7%	\$609	51378.3%
<b>Total Non-Operating Revenues (Expense)</b>	\$3,379,210	\$2,198,270	\$1,180,940	53.7%	\$2,765,350	22.2%
Aggregate Change in Net Assets	\$2,395,340	\$3,748,419	(\$1,353,079)	-36.1%	\$1,720,040	39.3%
Depreciation and Amortization	\$733,219	\$556,403	(\$176,816)	31.8%	\$768,286	-4.6%
Change in Net Assets after Depr./Amort.	\$1,662,121	\$3,192,016	(\$1,176,263)	-47.9%	\$951,754	74.6%
Number of Event Attendees	21,315		21,315	0.0%	13,161	62.0%

	Project Name: Lynnwood Convention Center				
Annual Debt Svc for 2021					
Principal	\$1,963,900				
Interest	\$718,725				
	\$2,682,625				
Remaining Principal Balance at 12/3	1/21				
Unrestricted Cash/Investments at 12/31/	/21 \$9,029,957				
Restricted Cash/Investments at 12/31/2	1 \$1,045,757				
<b>Total Cash/Investments at 12/31/21</b> \$10,075,714					

<b>Project Name:</b>	Total Al	l Projects
----------------------	----------	------------

110/00011411111111111111111111111111111		1		<i>"</i>	
Year to Date 12/31/2021 Actual	Year to Date 12/31/2021 Budgeted	Positive/(Negative) Variance	Budget Variance %	Prior Year-to-Date Actuals	Year-to-Year % Change: Actuals
\$5,136,095	\$4,757,789	\$378,306	8.0%	\$2,053,881	150.1%
					84.1%
					137.3%
					-23.7%
					44.6%
\$11,383,822	\$11,533,010	(\$149,188)	-1.3%	\$6,605,624	72.3%
\$3,945,114	\$3,263,255	(\$681,859)	20.9%	\$3,895,724	1.3%
\$2,549,293	\$2,495,461	(\$53,832)	2.2%	\$1,993,300	27.9%
\$172,666	\$159,155	(\$13,511)	8.5%	\$117,870	46.5%
\$202,814	\$264,000	\$61,186	-23.2%	\$187,201	8.3%
\$1,068,277	\$941,296	(\$126,981)	13.5%	\$683,879	56.2%
\$5,087,719	\$3,948,168	(\$1,139,551)	28.9%	\$2,106,124	141.6%
\$13,025,883	\$11,071,335	(\$1,954,548)	17.7%	\$8,984,098	45.0%
(\$1,642,061)	\$461,675	(\$2,103,736)		(\$2,378,474)	-31.0%
\$641,833	\$641,833	\$0	0.0%	\$626,052	2.5%
\$942,740	\$834,637	\$108,103	13.0%	\$1,491,134	-36.8%
\$0	\$0	\$0	0.0%	\$350,000	-100.0%
\$2,904,357	\$2,346,745	\$557,612	23.8%	\$2,345,579	23.8%
\$3,484,947	\$3,406,196	\$78,751	2.3%	\$3,306,497	5.4%
\$12,213	\$67,140	(\$54,927)	-81.8%	\$142,956	-91.5%
\$3,013,397	\$2,011,014	\$1,002,383	49.8%	\$1,908,449	57.9%
(\$3,053,753)	(\$3,219,282)	\$165,529	-5.1%	(\$3,241,842)	-5.8%
(\$1,428)	(\$166,000)	\$164,572	-99.1%	(\$77,094)	-98.1%
\$0	\$0	\$0	0.0%	\$0	0.0%
\$0	\$0	\$0	0.0%	\$0	0.0%
\$304,047	(\$458,111)	\$762,158	-166.4%	(\$27,541)	-1204.0%
\$8,248,353	\$5,464,172	\$2,784,181	51.0%	\$6,824,190	20.9%
\$6,606,292	\$5,925,847	\$680,445	11.5%	\$4,445,716	48.6%
\$3,266,823	\$3,349,858	\$83,035	-2.5%	\$3,501,897	-6.7%
\$3,339,469	\$2,575,989	\$763,480	29.6%	\$943,819	253.8%
195,222	221,324	(26,102)	-11.8%	158,142	23.4%
	\$5,136,095 \$1,299,508 (\$430,555) \$497,527 \$4,881,247 \$11,383,822 \$3,945,114 \$2,549,293 \$172,666 \$202,814 \$1,068,277 \$5,087,719 \$13,025,883 (\$1,642,061) \$641,833 \$942,740 \$0 \$2,904,357 \$3,484,947 \$12,213 \$3,013,397 (\$3,053,753) (\$1,428) \$0 \$0 \$0 \$304,047 \$8,248,353	\$5,136,095 \$4,757,789 \$1,299,508 \$901,649 (\$430,555) \$1,5921) \$497,527 \$1,504,836 \$4,881,247 \$4,484,657 \$11,383,822 \$11,533,010 \$3,945,114 \$3,263,255 \$20,814 \$264,000 \$1,068,277 \$941,296 \$5,087,719 \$3,948,168 \$13,025,883 \$11,071,335 \$\$\$\$\$(\$1,642,061)\$	Actual Budgeted Variance   \$5,136,095 \$4,757,789 \$378,306   \$1,299,508 \$901,649 \$397,859   (\$430,555) (\$115,921) (\$314,634)   \$497,527 \$1,504,836 (\$1,007,309)   \$4,881,247 \$4,484,657 \$396,590   \$11,383,822 \$11,533,010 (\$149,188)   \$3,945,114 \$3,263,255 (\$681,859)   \$2,549,293 \$2,495,461 (\$53,832)   \$172,666 \$159,155 (\$13,511)   \$202,814 \$264,000 \$61,186   \$1,068,277 \$941,296 (\$126,981)   \$5,087,719 \$3,948,168 (\$1,139,551)   \$13,025,883 \$11,071,335 (\$1,954,548)   (\$1,642,061) \$461,675 (\$2,103,736)   \$641,833 \$641,833 \$0   \$942,740 \$834,637 \$108,103   \$0 \$0 \$0   \$2,904,357 \$2,346,745 \$557,612   \$3,484,947 \$3,406,196 \$78,751   \$12,213 \$67,14	Year to Date 12/31/2021 Actual Year to Date 12/31/2021 Budgeted Positive/(Negative) Variance Variance   \$5,136,095 \$1,299,508 \$1,299,508 \$430,555) \$4,757,789 \$901,649 \$397,859 \$44,196 \$497,527 \$1,504,836 \$4,881,247 \$4,841,247 \$4,846,57 \$11,383,822 \$11,533,010 \$11,383,822 \$11,533,010 \$11,383,822 \$11,533,010 \$11,383,822 \$11,533,010 \$11,296 \$120,2814 \$2,549,293 \$2,2495,461 \$1,068,277 \$202,814 \$204,000 \$1,1068,277 \$941,296 \$13,025,883 \$11,071,335 \$13,025,883 \$11,071,335 \$11,071,335 \$11,071,335 \$11,071,335 \$11,071,335 \$11,071,335 \$11,071,335 \$641,833 \$0 \$0 \$0 \$0 \$0 \$0 \$1,544,240 \$1,002,383 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,484,947 \$3,406,196 \$3,406,196 \$3,406,196 \$3,406,196 \$3,406,196 \$4,500 \$4,5	Year to Date 12/31/2021 Year to Date 12/31/2021 Positive/(Negative) Variance   \$5,136,095 \$4,757,789 \$378,306 \$0.9% \$2,053,881   \$1,299,508 \$901,649 \$397,859 \$44.1% \$705,963   \$4,305,555 \$11,504,836 \$1,007,309 \$661,665   \$4,881,247 \$4,484,657 \$396,590 \$8.8% \$3,375,81   \$11,383,822 \$11,533,010 \$(\$149,188) -1.3% \$6,605,624   \$3,945,114 \$3,263,255 \$(\$681,859) 20.9% \$3,895,724   \$2,549,293 \$2,495,461 \$33,332 2.2% \$1,993,300   \$172,666 \$159,155 \$(\$13,511) 8.5% \$187,201   \$1,068,277 \$944,296 \$(\$126,981) 13.5% \$683,879   \$5,087,719 \$3,948,168 \$(\$1,139,551) \$5,96 \$187,201   \$1,068,277 \$944,296 \$(\$2,103,736) \$2,99 \$2,106,124   \$13,025,883 \$11,071,335 \$(\$1,954,548) \$17.7% \$8,944,098   \$641,833 \$641,833

## Project Name: Total All Projects

Annual Debt Svc for 2021	
Principal	\$3,608,596
Interest	\$2,204,279
	\$5,812,875
Remaining Principal Balance at 12/31/21	\$39,250,051
Unrestricted Cash/Investments at 12/31/21	\$12,379,032
Restricted Cash/Investments at 12/31/21	\$2,823,348
Total Cash/Investments at 12/31/21	\$15,202,380