



Date: February 4, 2020
Contract/Order Number: 1222A18
To: Snohomish County Public Works

To Whom it May Concern:

I am pleased to advise you that effective February 3rd, 2020, the Consulting Division of Dynatest North America (DNA) has been acquired by Applied Research Associates, Inc. (ARA). ARA has a long and distinguished record of providing the full range of transportation services—pavement engineering, test and evaluation, and asset management to federal, state and local, and commercial customers.

In assuming your ongoing contract or order, there will be no change in the personnel, equipment, or pricing for that work. ARA will complete the project and invoice in accordance with your contract terms. In order to reflect the assignment of the contract/order from DNA to ARA, please complete and return the signature information below to (or email to meckstein@ara.com):

Applied Research Associates, Inc.
Attn: Michelle Eckstein, Contracts Dept.
4300 San Mateo Blvd NE, Suite A220
Albuquerque, NM 87110

We are proud of our past relationship and wish you the best in the years ahead!

Sincerely,

Christian Lanng Nielsen
CEO, Dynatest Group

Concurrence with Assignment of subject contract/order:

Kelly Snyder (signature)
Kelly Snyder (name & title) *Public Works Director*
3/3/2020 (date)

**APPLIED RESEARCH ASSOCIATES, INC.
SECRETARY'S CERTIFICATE**


FEBRUARY 10, 2020

I, Jeffery A. Wilkins, hereby certify that I am the duly appointed, qualified and acting Secretary of Applied Research Associates, Inc., a New Mexico corporation (the "**Company**"), and that, as such, I have access to the corporate or other records of the Company and am familiar with the matters herein certified, and I am authorized to execute and deliver this Certificate in the name and on behalf of the Company, and further certify in my capacity as the Secretary of the Company, and not in my individual capacity that, effective as of 12:01 a.m. on February 3, 2020, the Company acquired certain assets and assumed certain liabilities with respect to the consulting business of Dynatest North America, Inc., a Georgia corporation ("**Dynatest**") that provides pavement testing and pavement engineering services to customers in North America and worldwide from office locations in Austin, Texas and Ventura, California, and employee home office locations at these and other locations (the "**Acquired Business**"). The Company also hired all former Dynatest employees of the Acquired Business at the same time. The purchase and assumption were completed in accordance with applicable state laws, and the Company is able to assume all liabilities and obligations of the contract between Dynatest and Snohomish County.

Because the transaction was an acquisition of certain assets and assumption of certain liabilities, there is no change in the corporate structure of either the Company or Dynatest.

IN WITNESS WHEREOF, I have affixed hereto my signature as of the date first written above.

APPLIED RESEARCH ASSOCIATES, INC.



Name: Jeffery A. Wilkins
Title: Secretary