

Agreement No. PDB01-23

Phase 1 Amendment to the Progressive Design-Build Contract for the Arlington Operation Center Redevelopment Project

This Amendment to the Progressive Design-Build Contract (“Phase 1 Amendment”) is entered into as of the date of the last party to sign, between Snohomish County (“County”) and Cornerstone General Contractors, Inc. (“Design-Builder” or “DB”) and amends the Progressive Design-Build Contract for Arlington Operations Center Redevelopment Project between County and Design-Builder dated December 13, 2023 (“Original Agreement”).

The Original Agreement is amended as follows:

1. Section 8.2 is amended as follows:

8.2 Phase 1 Payments. Phase 1 Services shall be paid by County based on the not-to-exceed Phase 1 Price at the all-inclusive billing rates and labor categories set forth in the Phase 1 Amendment, respectively. No markups beyond those included in the Phase 1 Amendment shall be added to billings from any subconsultant or subcontractors for Phase 1 services. All-inclusive billing rates and labor categories shall not be subject to any overtime pay obligations incurred by Design-Builder nor any rate increases during Phase 1.

Allowance Items referenced in Exhibits I and J shall be subject to the all-inclusive billing rates and labor categories set forth in the Phase 1 Amendment. All Allowance Items in Phase 1 shall be subject to the requirements and conditions provided in Section 7.8 of the Original Agreement.

2. **Exhibit I, Phase I Scope of Work**, attached hereto and by this reference made part of the Original Agreement.
3. **Exhibit J, Phase 1 Budget**, attached hereto and by this reference made part of the Original Agreement.

The Design-Builder’s Phase 1 price for the work authorized in this Phase 1 Amendment shall not exceed \$3,195,544.00.

Except as expressly provided in this Phase 1 Amendment, all terms and conditions of the Original Agreement, shall remain in full force and effect.

SNOHOMISH COUNTY:

Title: County Executive Ken Klein
Executive Director

Approved as to form only:

Downs, Lyndsey  Digitally signed by Downs,
Lyndsey
Date: 2024.07.24 09:14:09 -07'00'

Deputy Prosecuting Attorney Date

**CORNERSTONE GENERAL
CONTRACTORS, INC.**

Samuel Comer  Digitally signed by Samuel Comer
Date: 2024.07.30 13:35:05 -07'00'

Title: Vice President

Approved as to form only:

Michael P. Grace  Digitally signed by Michael P.
Grace
Date: 2024.07.25 13:37:23 -07'00'

Legal Counsel to the Contractor Date

Exhibit I **Phase 1 Scope of Work**

The purpose of this document is to establish the scope of work included in the Phase 1 Amendment for the Arlington Operations Center (AOC) project. This proposal aligns with the terms outlined in the contract and serves as the foundation for the Phase 1 scope of work. This Scope of Work outlines a comprehensive scope of tasks, a schedule, and the anticipated team structure comprising Cornerstone staff, subconsultants, subject matter experts, and other key contributors.

SCHEDULE

The project schedule is designed to ensure that current operations are not disrupted during the construction of the Arlington Operations Center. The Phase 1 design period, informed by the pull planning meeting on July 3, 2024, outlines a clear path to meet the county process timelines and achieve the project goals efficiently. Please refer to the attached milestone schedule (Attachment A) for specific dates. Notably, anticipating Phase 1 NTP on August 19, 2024 with completion of the design phase on July 29, 2025.

Key Strategies:

- **Design and Construction:** The project follows a phased approach, with Phase 1 focusing on comprehensive design and planning. This includes detailed development of architectural, structural, site and MEP (mechanical, plumbing, and electrical) systems to ensure all aspects are meticulously coordinated.
- **Continuous Operations:** During Phase 1 design and construction activities will be scheduled to minimize disruption to ongoing operations. This includes planning for any required temporary facilities and phased construction activities.
- **Targeted Substantial Completion:** The project aims for substantial completion by August 20, 2026. Key milestones to reach this goal include the completion of the new administration building, implementation of stormwater management improvements, and development of the Granite Falls satellite site.

GENERAL TASKS

Design-Builder shall perform the following tasks during Phase 1 to produce 100% Design deliverables and Phase 2 proposal. This detailed listing attempts to cover all tasks, though there will undoubtedly be other activities necessary as information is obtained throughout the phase.

Initial Design/Schematics:

- Develop initial design schematics incorporating civil, architectural, and tectonic elements based on the accepted project definition requirements.
- Refine necessary conceptual and narrative documents to communicate the site analysis and initial programming.

Master Site Development Plan:

- Develop a comprehensive Master Site Development Plan for the entire 17.5 acres of the site, aiding the permitting process and informing Authorities Having Jurisdiction (AHJ).

Continuous Operations Plan:

- Formulate a Continuous Operations Plan detailing physical space moves, improvements, enabling projects, and coordination tasks to minimize disruption to County operations.

Budget and Cost Activities:

- Lead the Project Team in setting target costs and evaluate design options against target values.
- Perform full continuous project estimating activities.
- Perform continuous analysis of design options and alternatives to optimize program and budget.

Constructability Activities:

- Perform continuous constructability analysis to ensure most efficient design.

Design Decision Log:

- Maintain a detailed log of all design decisions, documenting corresponding costs and the evolution of design items.

Risk Review/Tracking:

- Identify, Track and Create Mitigation plans for project risks.

Preliminary Design Submissions:

- Collaborate with the County to submit and review Preliminary Design Submissions, ensuring they align with the Project Goals and evolve into Final Design Documents.
- Develop a Design Quality Management Plan (DQMP) outlining responsibilities and procedures to meet project requirements and ensure design quality.

Final Design Documents:

- Advance design and fully permit all site developments, buildings, facilities, and necessary utilities. Prepare detailed construction documents in compliance with applicable codes and regulations.
- Use performance specifications for certain scopes of work, ensuring compliance with AHJ requirements.
- Include comprehensive documentation such as concept character, site photos, site plans, massing plans, elevations, floor plans, landscape plans, renderings, and vehicular turning templates in the final package.

Permitting:

- Develop a detailed Permitting Plan outlining processes for obtaining building and site development permits. Engage with AHJs early to streamline reviews and approvals.

Guaranteed Maximum Price (GMP) Development:

- Continuously develop and validate cost estimates, allowances, contingencies, and pricing models throughout Phase 1.
- Prepare a detailed Schedule of Values reflecting all project scopes, phases, and costs.
- Near the conclusion of Phase 1, provide a draft GMP/Phase 2 Proposal including pricing, cost validation, assumptions, safety plans, inclusion plans, and contractually required documentation.

Procurement:

- Develop and implement a comprehensive procurement plan to identify, engage, and manage subcontractors, vendors, and suppliers.
- Ensure procurement processes align with project timelines, budget constraints, and quality standards.
- Incorporate diverse business inclusion strategies into the procurement plan, promoting engagement with local and diverse businesses. (Attachment B)

Project Schedule:

- Maintain and update a Master Project Schedule, ensuring it reflects all tasks required to complete the project scope. Include logical ties, sequence of work, and critical path activities.

Final Deliverables:

- Develop and maintain a complete set of construction documents, ensuring compliance with all codes and regulations.
- Create a Project Manual including drawings, as-builts, and specifications for all project improvements.
- Plan for commissioning, testing, and project closeout activities, ensuring a smooth transition to operations.

Design Allowances:

- Design-Builder will include design allowances for the following services should they be required as the design progresses. These allowances are based on our experience with similar projects and the potential need for additional efforts to address specific challenges or requests. The services covered by these allowances include, but are not limited to:
 - Additional coordination for specific site elements
 - Additional subconsultant coordination support during design (e.g., Value Engineering and constructability reviews)
 - Additional subconsultant coordination during procurement
 - Services related to unanticipated jurisdictional requests

These allowances ensure that we can effectively respond to any unforeseen requirements that may arise, providing flexibility to accommodate necessary adjustments without compromising the project's timeline or budget.

- Design-Builder will include design allowances related to possible geotechnical, environmental and survey scopes.
- Design-Builder and County will work together to review the Allowance Items and Allowance Values based on design information then-available to determine that the Allowance Values constitute reasonable estimates for the Allowance Items. Nothing herein is intended in any way to constitute a guarantee by Design-Builder that the Allowance Item in question can be performed for the Allowance Value.
- No Work shall be performed on any Allowance Item without Design-Builder first obtaining in writing advanced authorization to proceed from County. County agrees that if Design Builder is not provided written authorization to proceed by the date set forth in the Project Schedule approved with the GMP Amendment, due to no fault of Design-Builder, Design-Builder may be entitled to an adjustment of the Contract Time(s) and Contract Price.
- The Allowance Value includes the direct cost of labor, materials, equipment, transportation, taxes, and insurance associated with the applicable Allowance Item.
- Whenever the actual cost for an Allowance Item is more than or less than the stated Allowance Value, the Design-Builder shall report such difference to County so that County can maintain a running tally of Allowance Item costs against Allowance Values. Prior to final payment, the Contract Price shall be adjusted accordingly by Change Order, subject to Section 7.8.4. The amount of the Change Order shall reflect the difference between actual costs incurred by Design-Builder for all Allowance Items and the total Allowance Value.

ATTACHMENTS

Attachment A: Milestone Schedule dated July 8, 2024

Attachment B: Phase 1 Diverse Business Inclusion Plan

Exhibit J
Phase 1 Budget

PHASE 1 DESIGN BUDGET

Design-Builder shall perform Phase 1 design development for the primary operations site and the Granite Falls support site according to the following budget.

Item	Total Proposal	Primary Site	Granite Falls Site
Cornerstone General Contractors, Inc.	\$ 428,986	\$ 386,087	\$ 42,899
Dykeman Architects & Subconsultants	\$ 2,650,760	\$ 2,524,006	\$ 133,842
Subtotal	\$ 3,079,746	\$ 2,904,309	\$ 175,437
Design Builder Fee – 3.76%	\$ 115,798	\$ 109,202	\$ 6,596
Total	\$ 3,195,544	\$ 3,013,511	\$ 182,033

DESIGN PARTNER & SUBCONSULTANTS

Design-Builder shall provide Phase 1 design services using subconsultants, and subject matter experts (SMEs) from the validation phase, chosen for their expertise, sustainable strategies, site investigations, and risk assessment. These professionals bring a wealth of experience to ensure a rigorous validation process aligning with the County's objectives. Cornerstone is confident that this specialized team will elevate the project to meet and exceed expectations.

SCOPE	DESIGN PARTNER / SUBCONSULTANTS	PERSONNEL	PHASE 1 AMOUNT
Primary Design Partner		Dykeman Architects	
Architectural	Dykeman Architects	Tim Jewett, Trish Sherman, Tom Hudson	\$ 1,381,452
Structural	Reid Middleton	Paul Crocker	\$ 56,000
Civil	Reid Middleton	Mark Davis	\$ 228,301
Mechanical	Hargis	Brian Cawley	\$ 219,020
Electrical	Hargis	Brendon Inman	\$ 200,550
Facility Planning	Facility Planning Solutions	Chris Matthews	\$ 49,280
Landscape	Fora	Andy Rasmussen	\$ 81,000
Acoustical	Stantec	Tara Damschen	\$ 13,312
LEED	O'Brien360	Michelle Bombeck	\$ 57,510
Land Use	Shockey Planning Group	Camie Anderson	\$ 54,835
Traffic Analysis	Transpo Group	Mike Swenson	\$ 21,500
Design Allowances*	TBD	TBD	
Special retaining wall or foundation design, unique architectural elements			\$ 41,800 (allowance)
Additional permitting/jurisdictional/certification requirements			\$ 14,300 (allowance)
Additional support related to value engineering, constructability review			\$ 33,000 (allowance)
Additional support related to coordination of incremental procurement			\$ 44,000 (allowance)
Additional support related to PDB delivery			\$ 61,600 (allowance)
TOTAL PRIMARY DESIGN PARTNER (DYKEMAN)			\$ 2,557,460
Environmental	TRC	Jerry Boyd	\$ 20,000 (allowance)
Geotech	AESI	Kurt Merriman	\$ 15,000 (allowance)
Surveyor	SAM / Axis	Bruce Bailey	\$ 15,000 (allowance)
Envelope	BEE	Chad Smith	\$ 43,300
TOTAL DESIGN PARTNER & SUBCONSULTANTS			\$ 2,650,760

Project Definition Duration:			
Start	Finish	# of Mos	# of Wks
08/19/24	07/29/25	11.30	48.97

Description	Cumulative Hours	Estimator	Marcus Comer (Project Manager)	Kurt Belanger (Supintendent)	Vicki Puckett (DEI Director)	Melissa Castor (Safety Director)	Reimbursable Expenses	Total
								Total
Project Definition								
Weekly Team Meetings (3 hrs./mtg & prep)	294	147	37	37	37	37		\$ 38,772
AHJ Meetings and Discussions	48	16	16	16	16	16		\$ 6,130
Other Meetings (Community, board mtgs, ect...)	72	16	8	16	16	16		\$ 8,927
Site Investigations & As-Built Verifications	96	16		40	40		\$ 10,000	\$ 21,869
Prepare Draft Safety Plan	80	8		24	24	24		\$ 10,090
Continuous Operations Planning	160	40		40	80			\$ 20,160
Site Logistics and Planning	160	40		40	80			\$ 20,160
Scheduling	160	80		40	40	40		\$ 21,082
30% Estimating (Estimate, Reconciliation, Budget Options)	272	40	80	120	24	8		\$ 2,500
60% Estimating (Estimate, Reconciliation, Budget Options)	272	40	80	120	24	8		\$ 2,500
90% Estimating Estimate, Reconciliation, Budget Options)	272	40	80	120	24	8		\$ 2,500
GMP Estimating (Estimate, Reconciliation, Budget Options)	272	40	80	120	24	8		\$ 2,500
TVD Cost Studies & Evaluations	320	80	120	120				\$ 33,339
Design & Constructability Reviews	336	80	80	80	80	80	16	\$ 43,331
Subcontractor Outreach and Procurement	248	80	24	80	24	40		\$ 31,399
Develop & Implement Long Lead Procure Strategy	80	16	40	24				\$ 9,724
Diverse Business Outreach & Plan	80	8	8	8	8	40		\$ 5,000
BIM Design Phase	64	8	8	40	8			\$ 5,000
GMP Development	200	80	40	24	8	8		\$ 25,043
Total Hours	3,286	795	645	672	525	477	133	40
Hourly Rate		\$ 143.95	\$ 131.88	\$ 89.38	\$ 118.24	\$ 120.91	\$ 108.91	\$ 133.27
Total Amount		114,426	85,026	60,063	62,043	57,641	14,455	5,331
Primary Site		97,262	72,272	51,054	52,737	48,995	12,287	4,531
Granite Falls Site		\$ 17,164	\$ 12,754	\$ 9,010	\$ 9,307	\$ 8,646	\$ 2,168	\$ 800

The reimbursable budget is intended to capture the costs of site investigations, reproduction services for drawings and specifications (including postage and handling when required), plan hosting fees, travel expenses (mileage), miscellaneous permit fees, and similar authorized project-related expenses.

Description		Cumulative Hours	Trish Shermann (Design Manager)	Tim Jewett (PIC)	Project Architect	Design Staff	Interior Designer	Graphic Designer	Specification	Reimbursable Expenses	Total
Phase 1 Design											
30% Design		2,600	285	70	435	1,500	140	70	100	\$ 450,484	
60% Design		2,600	285	70	435	1,500	140	70	100	\$ 450,484	
100% Design		2,600	285	70	435	1,500	140	70	100	\$ 450,484	
		-	-	-	-	-	-	-	-	\$ 30,000	\$ 30,000
Total Hours	7,800	855	210	1,305	4,500	420	210	300			
Hourly Rate		\$ 224.34	\$ 274.34	\$ 204.34	\$ 146.84	\$ 209.34	\$ 149.34	\$ 184.34			
Total Amount:		\$191,811	\$ 57,611	\$266,664	\$660,780	\$ 87,923	\$ 31,361	\$ 55,302	\$ 30,000	\$ 1,381,452	
Arlington Site		\$182,220	\$ 54,731	\$253,331	\$627,741	\$ 83,527	\$ 29,793	\$ 52,537	\$ 28,500	\$ 1,312,379	
Granite Falls Site		\$ 9,591	\$ 2,881	\$ 13,333	\$ 33,039	\$ 4,396	\$ 1,568	\$ 2,765	\$ 1,500	\$ 69,073	

The reimbursable budget is intended to capture the costs of reproduction services for drawings and specifications (including postage and handling when required), renderings (including mounting and special preparation), travel expenses (mileage), miscellaneous permit fees, and similar authorized project-related expenses.

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Estimate of Professional Services

Arlington Ops Center Phase 1 - Structural

Task No.	Description	Principal Engineer	Associate	Senior Engineer	Designer	Technician	Project Manager	Administrator	Writer I	Writer II	Surveyor	Technician	Total Labor hours	Total Labor Earnings	ChHd by:	CMH BY-DATE:	ChHd by: lab 6/27/24	
		PHC	CHH	KDA	BWM	SES	ESB	KRB	KOJ	JAD	CHM	MMT	EW	TF	IW	Std Rates	Std Rates	
003	Schematic Design																	
00301	Assist in Schedule Development															0	0	
00302	Attend Design Coord. Meetings															920	2	
00303	Establish SSE Design Criteria	1														230	2	
00304	Review Geotechnical Criteria															578	2	
00305	Develop Schematic SE Design	2														2,882	2	
00306	Foundations															2,763	2	
00307	Gravity Framing															2,763	2	
00308	Lateral Framing															2,763	2	
00309	Structural Calculations															2,763	2	
00310	Fee adjustment to match original															1,622	2	
Hr Subtotal Task 003	PA USE ONLY	2	0	39.0	0	0	0	0	36	0	0	0	0	79	14,500	0	14,500	
Hr Subtotal Task 004	PA USE ONLY	2	0	37.0	1	0	0	0	35	0	0	0	0	91	16,500	0	16,500	
Hr Subtotal Task 005	PA USE ONLY	2	0	43.70	110	0	0	0	6,050	0	5,056	0	304	0	16,500	0	16,500	
Hr Subtotal Task 006	PA USE ONLY	2	0	19	1	0	0	0	32	0	2	0	0	91	16,500	0	16,500	
Hr Subtotal Task 007	PA USE ONLY	2	0	43.82	0	0	0	0	68	0	52	0	0	0	141	26,000	0	26,000
Hr Subtotal Task 008	PA USE ONLY	2	0	43.82	0	0	0	0	11,832	0	8,216	0	0	0	141	1,340	0	1,340
007	Construction Admin.																	
00701	Attend Pre-Construction Mtg.															460	1	
00702	Treat Coordination														1,052	1		
00703	SSR Construction Observation														920	1		
00704	Site Visits														1,440	1		
00705	Prepare Site Visit Reports														926	3		
00706	PRHs														5,320	3		
00707	Review Submittals														9,782	3		
Hr Subtotal Task 007	PA USE ONLY	0	0	29	0	0	0	0	14,330	0	0	0	0	0	111	21,000	0	21,000
Hr Subtotal Task 008	PA USE ONLY	0	0	6,670	0	0	0	0	0	0	0	0	0	0	0	0	0	0
008	Close Out																	
00801	Structural Record Drawings																	
00802																		

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Estimate of Professional Services

728 13th Street SW
Eugene, OR 97404
(541) 341-3600
(825) 747-

Arlington Ops Center Phase 1 - Structural															
Basic Services Surveyor Contractor County 2020 H-21 Cpl 41009 Dykeman Arlington Ops Center Contract															
Phase 1 fee proposals 6-26-24 Fee Breakdown [Arlington Ops Phase 1 FeeEst-Structural1-6-26-24.xlsx]Std Rates															
By- DATE: CMH 6/27/2024															
Task No.	Hourly Rate:	Principal Engineer	Principal Engineer	Associate Engineer	Senior Engineer	Project Designer	Design Technician	Project Administrator	Technical Writer	Total Labor Earnings	Total Labor hours	Surveyor	Technician	Survey Technician	Number of Trips and Migs
	\$250	\$250	\$220	\$196	\$180	\$174	\$158	\$158	\$152	\$250	\$40				15%
Assumptions	Percent of total Hours	1% 0%	1% 0%	19% 0%	19% 0%	0% 0%	52% 27%	0% 0%	0% 0%	0% 0%	0% 0%	Inflation Factor 4% 0%	% of Work after July 1 0% 0%	Contingency/Rounding 0	0
Project Duration	1 Wks	Avg Wkly \$9,000													
Hours and rates shown are for estimating purposes only. The actual number of hours charged to the project and personnel used may vary. Hours worked will be billed using the rates, personnel categories, and terms identified in Exhibit A.	Phase 1 TOTAL													56,000	

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Estimate of Professional Services

728 134th Street SW
Everett, WA 98204
(425) 741-3000
(425) 741-3900 FAX

PROJECT:
CLIENT:
PROJ. NO.:
FILE:

Arlington Operation Center Phase 1 Basic
Snohomish County
212023.913.002
H:12 ICP:124109 Dykeman_Arlington Ops Center

Task No.	Description	Breakdown of Arlington Ops Phase 1 Fee Proposal 6-26-24												Total Labor & Reimb	
		Fees			Cost			Subs			Travel & Misc				
		Std	Std	Std	Std	Std	Std	Std	Std	Std	Std	Std	Std		
Hourly Rate:	JLD/Y	\$250	\$250	\$220	\$220	\$140	\$140	MAD	MAD	EW	DO	KB	SH		
		Principal	Principal	Sr	Project	Tech	Design	Proj	Tech	Survey	Survey	Computer	Total Labor		
		Engineer	Engineer	Associate	Writer	Writer II	Writer	Admin	Writer I	Crew 1	Crew 2	hrs	hours	Number of Trips and Mtg's	
001 Schematic DATA GATHERING AND CODE SEARCH															
Codes & criteria															
Utility locations & capacity verification															
Survey map review															
Geotech report review															
Job setup															
Site Visit															
CONCEPT DESIGN															
Base map & Acad setup															
Demo Plan															
Grading Plan															
Prelim hydraulic calc's/ storm management sizing															
Stormwater Management Design															
Drainage Plan															
Water & S/S System plan															
fencing/driveway relocation															
Paving Plan															
Site Plan															
Design Narrative															
Parking lot design															
Earthwork.. Schematic level															
Frontage plan															
Coordination Meetings															
PROJECT MANAGEMENT															
1 Coordination															
QA/QC															
administration															
Subtotal Task 001	9	0	6	0	43	35	0	0	1	0	0	85	15,895	0	
002 DESIGN DEVELOPMENT															
BASE MAP															
Utilities check															
Setup and update															
Site Plan															
EROSION CONTROL															
Plan															
Details															
Calc's															
GRADING AND DRAINAGE															
Grade															
Drainage															
Details															
HYDRAULICS REPORT															
Calc's															
Write up															
LID															
DETENTION															
Design															
Details															
WATER QUALITY															
Design & details															
WATER & SS															
plan															
details															

CHKD BY: kab 6/27/24

BY: MAD/JLD
DATE: 6/26/2024

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Estimate of Professional Services

PROJECT: Arlington Operation Center Phase 1 Basic
 CLIENT: Snohomish County
 PROJ. NO.: 212023.913.002
 FILE: H:\\TCP\\24109 Dykeman_Arlington Ops Center\\Contract\\Phase 1 fee proposal\\16-26-24 Fee Breakdown\\Arlington Ops Phase 1 Fee Est\\Civil Basic 6-26-24.xls\\Std Rates

T28 134th Street SW
 Everett, WA 98204
 (425) 741-3900 FAX

Task No.	Description	Hourly Rate: \$250	Principal Engineer \$250	Principal Engineer \$250	Sr Engr \$220	Project Engr \$150	Associate Designer \$140	Design Writer II \$152	Tech Writer I \$135	Proj Admin \$170	Survey Crew 2 \$125	Total Labor hours	Total Labor Earnings	Proj Surveyor Computer hrs \$12	\$ Miles Traveled & Subs cost	\$ Miles Traveled & Subs cost	Travel & Reimb 15%	Number of Trips and Mtgs	
	PAVING PLAN												0	0	0	0	0	0	
	Plan and Section												0	0	0	0	0	0	
	Frontage plan & profile												4	720	0	0	0	720	
	SPECIFICATIONS												0	0	0	0	0	720	
	dd outline specs												2	440	0	0	0	440	
	Phasing												4	880	0	0	0	880	
	EARTHWORK QUANTITIES												2	720	0	0	0	720	
	dd level												4	720	0	0	0	720	
	CONSTRUCTION COST EST												0	0	0	0	0	0	
	dd												0	0	0	0	0	0	
	Owner review comments												2	720	0	0	0	720	
	PROJECT MANAGEMENT												2	1,075	0	0	0	1,075	
	meetings/coord												4	880	0	0	0	880	
	QA/QC												7	1,750	0	0	0	1,750	
	SUBMITTAL PREPARATION												1	720	0	0	0	720	
	dd												1	720	0	0	0	720	
	Subtotal Task 002	0	0	0	9	0	0	46	32	0	0	1	0	0	0	0	0	16,986	
	003 CONSTRUCTION DOCUMENTS													88	16,986	0	0	0	16,986
	BASE MAP												1	2	360	0	0	360	
	Update												3	6	1,080	0	0	1,080	
	Site Plan												4	8	1,440	0	0	1,440	
	EROSION CONTROL												4	8	1,440	0	0	1,440	
	Plan												2	4	720	0	0	720	
	Details												2	4	720	0	0	720	
	Cales												4	0	0	0	0	0	
	DEMOLITION												4	0	0	0	0	0	
	Plan												4	8	1,440	0	0	1,440	
	Details												4	8	1,440	0	0	1,440	
	GRADING												8	0	0	0	0	0	
	Grading Plan												8	16	2,880	0	0	2,880	
	fencing/driveway												2	14	2,520	0	0	2,520	
	details												7	4	720	0	0	720	
	Drainage												2	4	720	0	0	720	
	PAVING												2	4	720	0	0	720	
	Paving Plan												2	4	720	0	0	720	
	details and sections												2	4	720	0	0	720	
	Frontage 30' plan & profile												2	4	720	0	0	720	
	Frontage Details												2	0	0	0	0	0	
	Flow Control Design												2	0	0	0	0	0	
	Details												2	0	0	0	0	0	
	Phasing Plan												2	440	0	0	0	440	
	WATER & SS												2	0	0	0	0	0	
	Plan												3	6	1,080	0	0	1,080	
	Details												2	4	720	0	0	720	
	Hydraulics Report												4	0	0	0	0	0	
	Cales												2	0	0	0	0	0	
	Write up												2	0	0	0	0	0	
	WATER & SS												2	440	0	0	0	440	
	Plan												3	6	1,080	0	0	1,080	
	Details												2	4	720	0	0	720	
	SPECIFICATIONS												4	0	0	0	0	0	
	Technical Specs/Project Manual												4	0	0	0	0	0	
	EARTHWORK QUANTITIES												1	2	3	500	0	500	

Reid Middleton

Estimate of Professional Services

728 134th Street SV
Everett, WA 98204
(425) 741-3000
(425) 741-3900 FAX

PROJECT:
CLIENT:
PROJ. NO.:
FILE:

Arlington Operation Center Phase 1 Basic
Snohomish County
212023.913.002
H:12/Icp124109 Dykeman_Arlington Ops Center\Contract\Phase 1 fee proposal 6-16-24

CHKD BY: kab 6/27/24

BY:
DATE:
MAD/JLD
6/26/2024

Breakdown of Arlington Ops Phase 1 Fee Est-Civil Basic 6-26-24

Mkt Std Rates

Task No.	Description	Hourly Rate: \$250	Principal Engineer \$220	Principal Sr Engr \$150	Project Designer Writer II \$140	Tech Designer Writer I \$152	Proj Admin \$135	Survey Crew 2 \$170	Survey Crew 1 \$125	Total Labor hours	Total Labor Earnings	Proj Surveyor Sh \$	Travel & Meals \$	Subs cost \$	Labor & Reimb 15%	Number of Trips and Mtg's
Bid assistance				1	9	2				0	0					0
City Permitting			1	8	3					12	2,510					0
PROJECT MANAGEMENT			4	4	2					12	2,430					0
Meetings (2) /coordination			7	6	6					10	2,150					2,150
QA/QC										12	2,160					2,160
SUBMITTAL PREPARATION										7	1,750					1,750
Final Documents										0	0					0
Owner review comments										0	0					0
REVIEW AGENCY COMMENTS										0	0					0
Site Visit				3	3					0	0					0
Subtotal Task 003	0 0	13 0	0 0	91 70	4 0	2 0	0 0	0 0	0 0	180	33,948 0	0 0	0 0	0 0	0 33,948 0	
005 CONSTRUCTION ASSISTANCE										2	470					
Attend pre-con meeting				1						5	1,100					1,100
Attend site meetings					5					12	2,640					2,640
Answer questions concerning design				12												
SUBMITTALS																
Review shop drawings					8											1,760
Review monthly progress payments												0				0
Site visits for observation				5						5	1,100					1,100
PROJECT MANAGEMENT				1	2	0	0	0	0	1						625
Subtotal Task 005	0 0	0 2	0 0	33 0	0 0	0 0	0 0	0 0	0 0	36	7,895 0	0 0	0 0	0 0	0 7,895 0	
006 CONSTRUCTION CLOSEOUT												0				
Punchlist walk-thru & notes												0				
Punchlist packcheck												0				1,320
Record drawings												0				440
RECORD DRAWINGS																
Initial review submittal												0				0
Incorporate review comments												0				0
Final submittal - mylar												0				0
Drainage letter report												0				0
QA/QC																
Project management & admin												0				0
Mic. Tasks (10%)												0				0
Contingency (10%)												0				0
Round												0				0
Subtotal Task 006	0 0	0 0	0 0	0 0	12	4	0 0	0 0	0 0	16	3,200 0	0 0	0 0	0 0	0 0 0	
TOTAL HOURS	0 0	0 30	0 0	0 0	225	141	4 0	5 0	0 0	405	78,023 0	0 0	0 0	0 0	0 0 0	78,023 0
Assumptions	Percent of Total Hours	0%	0%	7%	0%	35%	1%	0%	1%	0%	0%	0 0	0 0	0 0	0 0 0	0 0 0
Project Duration	1 Wks	Avg Wkly	\$76,023													

Hours and rates shown are for estimating purposes only. The actual number of hours charged to the project and personnel used may vary. Hours worked will be billed using the rates, personal categories, and terms identified in Exhibit A.

Inflation Factor % of Work after July 1
% 4% 0%

Inflation Adj. on Labor and Exp.
0 Contingency/Rounding
0 Civil Basic Services TOTAL 66,928

Reid Middleton

Estimate of Professional Services

PROJECT: Afflinton Operation Center Phase 1 Add'l

CLIENT: Snohomish County
PROJ. NO.: H:\\21CP\\24009 Dykeman_Afflinton Ops Center\\Contract\\Phase 1 fee proposal\\26-24 Fee Breakdown\\Afflinton Ops

728 134th Street SW
Everett, WA 98204
(425) 741-3900 FAX

CHKD BY: kab 6/27/24.

BY: JLD/MAD
DATE: 6/26/2024

Phase 1 Fee Est-CIVL Additional 12-22-23.xls\\Std Rates									
Task No.	Description	Hourly Rate	Principal	Principal Engineer	Project Engr	Sr Associate	Designer	Tech Writer II	Design Tech
Total Labor hours	Total Labor Earnings	Computer hrs	Surveyor	Proj Surveyor	Survey Crew 2	Survey Writer I	Admin	Designer	Engr
170	\$170	\$12	\$125	\$125	\$125	\$125	\$125	\$125	\$125
001	SCHEMATIC DATA GATHERING AND CODE SEARCH								
	Codes & criteria								
	Utility locations & capacity verification								
	Survey map review								
	Geotech report review								
	Job setup								
	Site Visit								
	CONCEPT DESIGN								
	Base map & Acad setup								
	Demo Plan								
	Grading Plan								
	Prelim hydraulic calcs/ storm management sizing								
	Stormwater Management Design								
	Drainage Plan								
	Water & SS System plan								
	fencing/driveway relocation								
	Paving Plan								
	Site Plan								
	Design Narrative								
	Parking lot design								
	Earthwork, Site rematic level								
	Frontage plan								
	Kickoff Meeting Review, Prep Coordination Meetings								
	2								
	4								
	4								
	4								
	PROJECT MANAGEMENT								
	1								
	4								
	2								
	1								
	Subtotal Task 001	0	0	6	0	0	0	2	0
	002 DESIGN DEVELOPMENT								
	BASE MAP								
	Utilities check								
	Setup and update								
	Site Plan								
	EROSION CONTROL								
	Plan								
	Details								
	Calcs								
	GRADING AND DRAINAGE								
	Grade								
	Drainage								
	Details								
	HYDRAULICS REPORT								
	Calcs								
	Write up								
	LID								
	DETENTION								
	Design								
	Details								
	WATER QUALITY								

Estimate of Professional Services

728 134th Street SW
Everett, WA 98204
(425) 741-3800
(425) 741-3900 FAX

PROJECT:
CLIENT:
PROJ. NO.:
FILE:

Arlington Operation Center Phase 1 Add1
Arlington County
H:\\21CP\\241009_Dykeman_Arlington Ops Center\\Contract\\Phase 1 fee proposal\\26-24 Fee Breakdown\\Arlington Ops

CHKD BY: kab 6/27/24.

JLD/MAD
6/26/2024BY:
DATE:

Phase 1 Fee Est-Civil Additional 12-22-23.xls\\Std Rates											
Task No.	Description	Hourly Rate	Principal	Principal	Project	Sr Engr	Associate	Designer	Tech Writer I	Proj Admin	Surveyor
			\$250	\$150	\$220	\$140	\$152	\$135	DO KB	SH	\$125
	Design & details		JLD/DY			8	12				
	WATER & SS plan details				7	7	4				
	PAVING PLAN Plan and Section Frontage plan & profile dd outline specs Phasing EARTHWORK QUANTITIES dd level CONSTRUCTION COST EST dd Owner review comments PROJECT MANAGEMENT meetings/coord QA/QC SUBMITTAL PREPARATION dd				6	6	6				
	Subtotal Task 002	0 0 6 0 0 0 137 113 0 1 0 0									
003	CONSTRUCTION DOCUMENTS										
	BASE MAP Update				1	1	5				
	Site Plan									10	1,800
	EROSION CONTROL Plan Details				4	4	4			8	1,440
	Caics				2	2	2			4	720
	DEMOLITION Plan Details				4	4	4			0	0
	PAVING GrADING fencing/driveway details				8	8	8			8	1,440
	Drainage				6	6	6			0	0
	Paving Plan				6	6	6			12	2,160
	details and sections				18	18	18			12	2,160
	Frontage 800' plan & profile				8	8	8			36	6,480
	Frontage Details				8	8	8			16	2,880
	Flow Control Design				6	6	6			12	2,160
	Details				6	6	6			0	0
	Phasing Plan				8	8	8			0	0
	WATER & SS Design & details				8	16	16			24	4,000
	Hydraulics Report									0	0
	Caics									16	2,880
	Write up									16	2,880
	WATER & SS Plan Details									0	0
										14	2,520
										12	2,160

Reid Middleton

Estimate of Professional Services

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PROJECT:
CLIENT:
PROJ. NO.:
FILE:

Arlington Operation Center Phase 1 Add'l!
Snohomish County
212023.913.002
H1.121CP124009 Dykeman_Arlington Ops Center Contract

CHKD BY: kab 6/27/24.
BY: JLD/MAD
DATE: 6/26/2024

Phase 1 Fee Breakdown\Arlington Ops Center Contract\Phase 1 fee proposal\26-24 Fee Breakdown\Additional 12-22-23.xls\Std Rates

Task No.	Description	Hourly Rate	Principal	Principal Engineer	Project Engr	Sr Associate	Designer	Tech Writer I	Design Tech	Proj Admin	Surveyor	Total Labor hours	Total Labor Earnings	Computer hrs	Travel \$12	Meals \$12	Music cost	Subs cost	Equipment cost	Labor & Reimb
	SPECIFICATIONS Technical Specs\Project Manual																			
	EARTHWORK QUANTITIES cd (final)																			
	Bid assistance	1																		
	City Permitting	1																		
	PROJECT MANAGEMENT Meetings (2) /coordination	4																		
	QA/QC	9																		
	SUBMITTAL PREPARATION Final Documents																			
	Owner review comments																			
	REVIEW AGENCY COMMENTS																			
	Site Visit																			
	Subtotal Task 003	0	0	15	0	0	0	207	192	4	0	0	420	77,048	0	0	0	0	77,048	
1005	CONSTRUCTION ADMIN																			
	Attend pre-con meeting																			
	Attend site meetings																			
	Answer questions concerning design																			
	SUBMITTALS																			
	Review shop drawings																			
	Review monthly progress payments																			
	Site visits for observation																			
	PROJECT MANAGEMENT																			
	Subtotal Task 005	0	0	2	0	0	0	71	0	0	0	0	74	16,255	0	0	0	0	0	16,255
1006	CONSTRUCTION CLOSEOUT																			
	Punchlist walk-thru & notes																			
	Record drawings																			
	RECORD DRAWINGS																			
	Initial review submittal																			
	Incorporate review comments																			
	Final submittal - mylar																			
	Drainage letter report																			
	QA/QC																			
	Project management & admin																			
	Subtotal Task 006	0	0	0	0	0	0	14	4	0	0	0	19	3,775	0	0	0	0	0	3,775
	TOTAL HOURS	0	0	29	0	0	530	400	4	0	7	0	0	945	0	0	0	0	0	131,403
	SubTotal Cost	0	0	7,250	0	0	56,000	608	0	0	0	0	0	131,403	0	0	0	0	0	131,403
Assumptions	Percent of Total Hours	0%	0%	3%	0%	0%	0%	41%	0%	0%	1%	0%	0%	0%	0%	0%	0%	0%	0%	0%
	Project Duration	1 Wks																		

Hours and rates shown are for estimating purposes only. The actual number of hours charged to the project and personnel used may vary. Hours worked will be billed using the rates, personnel categories, and terms identified in Exhibit A.

Inflation Adj. after July 1
0%
Contingency/Rounding
0

Inflation Factor
4%
% of Work after July 1
0%
Inflation Adj. on Labor and Exp.
0
Civil Additional Services TOTAL 161,373
Civil Phase 1 Total 228,301

Snohomish County Operations Center

Engineering Task Summary - 30% Design Thru Closeout

Proposed Update

1201 third avenue, suite 600
 seattle, washington 98101
 t 206.448.3376 w hargis.biz

	Mechanical			Electrical				
	principal	project manager	designer	Mech Only	principal	project manager	designer	
	\$210	\$180	\$160	total	\$210	\$180	\$160	total
30% Design								
Attend phase kickoff meeting with Design Team.	0	2	0	\$ 360	0	2	0	\$ 360
Attend coordination with Design Team.	0	9	9	\$ 3,060	0	9	9	\$ 3,060
Prepare Basis of Design narrative describing proposed systems.	1	9	8	\$ 3,110	1	7	8	\$ 2,750
Provide SD level drawings	1	9	18	\$ 4,710	1	7	14	\$ 3,710
QC	2	9	9	\$ 3,480	2	9	9	\$ 3,480
total hours	4	38	44	---	4	34	40	---
phase subtotal	\$ 840	\$ 6,840	\$ 7,040	\$ 14,720	\$ 840	\$ 6,120	\$ 6,400	\$ 13,360
60% Design								
Attend phase kickoff meeting with Design Team.	0	2	0	\$ 360	0	2	0	\$ 360
Attend coordination with Design Team.	2	14	14	\$ 5,180	2	14	14	\$ 5,180
Prepare Basis of Design narrative describing proposed systems.	1	9	9	\$ 3,270	1	10	10	\$ 3,610
Provide DD level drawings	1	27	55	\$ 13,870	1	23	36	\$ 10,110
Provide DD level specifications	1	18	9	\$ 4,890	1	14	3	\$ 3,210
QC	5	9	9	\$ 4,110	5	9	9	\$ 4,110
total hours	10	79	96	---	10	72	72	---
phase subtotal	\$ 2,100	\$ 14,220	\$ 15,360	\$ 31,680	\$ 2,100	\$ 12,960	\$ 11,520	\$ 26,580
100% Design								
Attend phase kickoff meeting with Design Team.	0	2	0	\$ 360	0	2	0	\$ 360
Attend coordination with Design Team.	2	14	14	\$ 5,180	2	14	14	\$ 5,180
Prepare Basis of Design narrative describing proposed systems.	0	9	9	\$ 3,060	0	8	9	\$ 2,880
Provide CD level drawings	1	27	55	\$ 13,870	1	27	55	\$ 13,870
Provide CD level specifications	1	9	9	\$ 3,270	1	7	7	\$ 2,590
Permitting & Responses	1	5	9	\$ 2,550	1	3	7	\$ 1,870
QC	5	9	9	\$ 4,110	5	9	9	\$ 4,110
total hours	10	75	105	---	10	70	101	---
phase subtotal	\$ 2,100	\$ 13,500	\$ 16,800	\$ 32,400	\$ 2,100	\$ 12,600	\$ 16,160	\$ 30,860
Procurement/Bidding								
Respond to contractor requests for design clarification.	2	2	0	\$ /80	2	2	0	\$ /80
Review prior approval request submissions & Addenda	0	27	27	\$ 9,180	0	18	18	\$ 6,120
total hours	2	29	27	---	2	20	18	---
phase subtotal	\$ 420	\$ 5,220	\$ 4,320	\$ 9,960	\$ 420	\$ 3,600	\$ 2,880	\$ 6,900
Construction Administration								
Attend Pre-Con meeting.	3			\$ 540	3			\$ 540
Review submittals and shop drawings.	8	16		\$ 4,000	8	16		\$ 4,000
Review and respond to contractor RFI's.	2	8	16	\$ 4,420	2	8	16	\$ 4,420
Draft change order documentation (ASR for all changes)				\$ -				\$ -
Site Visits (6)	12	12		\$ 4,080	12	12		\$ 4,080
Substantial completion punch and back-punch.	6	6		\$ 2,040	6	6		\$ 2,040
total hours	2	37	50	---	2	37	50	---
phase subtotal	\$ 420	\$ 6,660	\$ 8,000	\$ 15,080	\$ 420	\$ 6,660	\$ 8,000	\$ 15,080
Project Closeout								
Review operation and maintenance manuals.	2	2		\$ 680	2	2		\$ 680
Review contractor record drawings.	2	2		\$ 680	2	2		\$ 680
total hours	0	4	4	---	0	4	4	---
phase subtotal	\$ -	\$ 720	\$ 640	\$ 1,360	\$ -	\$ 720	\$ 640	\$ 1,360
total fee	\$ 5,880	\$ 47,160	\$ 52,160	\$ 105,200	\$ 5,880	\$ 42,660	\$ 45,600	\$ 94,140

Phase 2 - not included

	Mechanical			Electrical			Telecommunications/Security			
	principal	project manager	designer	principal	project manager	designer	principal	project manager	designer	
	\$210	\$180	\$160	\$210	\$180	\$160	\$210	\$180	\$160	total

Energy Services

ELCCA	8	40	119.5							\$ 28,000
Energy Modeling for LEED (v4) Compliance	6	35	119.5							\$ 26,700
Utility Rebate Support	6	32	36							\$ 12,800
WSEC Total Building Performance	8	40	119.5							\$ 28,000

total fee

\$82,700

Mechanical Engineering

Value Engineering	4	10	7.5							\$ 3,840
Constructability Review	4	10	7.5							\$ 3,840
Commissioning Assistance	Phase 2 - not included	6	40	47						\$ 16,000
ELCCA		4	6							\$ 1,920
LEED Engineering Documentation and Support		32	94	119.5						\$ 42,800
One Year Warranty Walkthrough	Phase 2 - not included		4	3.5						\$ 1,280
Utility Rebate Support			4	3.5						\$ 1,280
Owner Project Requirements		8	16	3.5						\$ 5,120

total fee

\$57,520

Mechanical Additional Services Subtotal \$140,220

Electrical Engineering

Lighting Design	4	10	7.5							\$ 3,840
Value Engineering	4	10	7.5							\$ 3,840
Constructability Review	4	10	7.5							\$ 3,840
Commissioning Assistance	Phase 2 - not included	4	6							\$ 1,920
ELCCA		4	6							\$ 1,920
LEED Engineering Documentation and Support		8	16	51.5						\$ 12,800
One Year Warranty Walkthrough	Phase 2 - not included		4	3.5						\$ 1,280
PV System Design		8	12	16						\$ 6,400
PV System Bidding/CA/Closeout	Phase 2 - not included	1	6	4						\$ 1,930
Owner Project Requirements		4	10	7.5						\$ 3,840
Utility Master Planning		8	20	15						\$ 7,680
Off-Site Utility Coordination and Street Lighting Design		15	30	32.5						\$ 13,750
Utility Rebate Support			4	3.5						\$ 1,280
Street Lighting Bidding/CA/Closeout	Phase 2 - not included		12	2.5						\$ 2,560
Granite Falls Scope - Design and CA		4	12	20						\$ 6,200

total fee

\$64,110

Low-Voltage Engineering - Design Phase

Building & Site Telecommunications Design		6.5	20	29						\$ 9,600
Building Audio-visual Design		8	16	3.5						\$ 5,120
Building Audio-visual Design - Roll Call Conference Room		8	16	51.5						\$ 12,800
Building Audio-visual Design - Training Room		4	8	25.5						\$ 6,400
Electronic Security Design		6.5	20	29						\$ 9,600
Emergency Communications Design		8	16	3.5						\$ 5,120
Utility Master Planning		4	6.5	7.5						\$ 3,200
Owner Project Requirements		4	10	7.5						\$ 3,840
Granite Falls Scope		8	14	36						\$ 9,960

total fee

\$ 65,640

Low-Voltage Engineering - Bidding/Construction Phase

Building & Site Telecommunications		3.25	10	14.5						\$ 4,800
Building Audio-visual		3	7.5	3.65						\$ 2,560
Building Audio-visual - Roll Call Conference Room		3.25	10	14.5						\$ 4,800
Building Audio-visual - Training Room		2.5	7.5	3.5						\$ 2,400
Electronic Security		3.25	10	14.5						\$ 4,800
Emergency Communications		3	7.5	3.65						\$ 2,560
Granite Falls Scope		4	8	12						\$ 4,200

total fee

\$ 26,120

Phase 1 Mech Total \$219,020 Phase 1 Elec Total \$200,550

FACILITY PLANNING SOLUTIONS PROPOSAL

No.	Activity Month/Quarter=>	staff	2024		30%			60%			100%			2025				total hours	rate/ hour	fee	
			Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov.	Dec.	Q1	Q2	Q3	Q4			
1	Project Definition	PM																0	\$210	\$0	
		PE																0	\$155	\$0	
2	Project Validation	PM																0	\$210	\$0	
		PE																0	\$155	\$0	
3	Design Development	PM					4	4	4	4	4	4	4					28	\$210	\$5,880	
		PE					40	40	40	40	40	40	40					280	\$155	\$43,400	
4	Construction Administration	PM																0	\$210	\$0	
		PE																0	\$155	\$0	
Total Fee Estimate																			\$49,280		

* Staff Type: PM - Project Manager; IE - Industrial Engineer; PE - Project Engineer/CAD



ARLINGTON OPERATIONS CENTER
PROJECT PHASE 1 WORKPLAN

SCHEMATIC DESIGN PHASE DURATION:	START	FINISH	# OF MOS	APPROX. # OF WKS

PHASE 1: SCHEMATIC DESIGN	CUMULATIVE HOURS	ANDY RASMUSSEN (PRINCIPAL)	LEO LEBRUN (PROJECT MANAGER)	ALEXE MOUNT (SUPPORT STAFF / DESIGNER)	TOTAL
Attend meetings with County, Architect, Contractor, and consultant team.	10	5	5	0	\$ 1,750.00
Assist with site and masterplan design and narratives.	20	4	8	8	\$ 3,040.00
Generate landscape plan and rendering including coordination with consultant team.	67	5	30	32	\$ 9,840.00
Prepare outline specifications and cost estimate for items within our scope of work or review Contractor's estimate.	11	3	4	4	\$ 1,700.00
Review SEPA document and provide input related to plants and water.	7	3	3	1	\$ 1,170.00

Total Hours	115	20	50	45
Hourly Rate	\$ 180.00	\$ 170.00	\$ 120.00	
Total Amount	\$ 3,600.00	\$ 8,500.00	\$ 5,400.00	\$ 17,500.00

PERMIT PHASE DURATION:	START	FINISH	# OF MOS	APPROX. # OF WKS

PHASE 1: PERMIT	CUMULATIVE HOURS	ANDY RASMUSSEN (PRINCIPAL)	LEO LEBRUN (PROJECT MANAGER)	ALEXE MOUNT (SUPPORT STAFF / DESIGNER)	TOTAL
Coordination with City, Architect, Contractor, and consultant team and attendance at meetings as necessary.	30	15	15	0	\$ 5,250.00
Generate site, landscape, and irrigation plans and details for 30% and 60% Design Development, and City of Arlington Permit submittals.	135	10	75	50	\$ 20,550.00
Prepare updated specifications and cost estimate for items within our scope of work or review Contractor's estimate.	11	3	4	4	\$ 1,700.00

Total Hours	176	28	94	54
Hourly Rate	\$ 180.00	\$ 170.00	\$ 120.00	
Total Amount	\$ 5,040.00	\$ 15,980.00	\$ 6,480.00	\$ 27,500.00

CONSTRUCTION DOCUMENTS PHASE DURATION:	START	FINISH	# OF MOS	APPROX. # OF WKS

PHASE 1: CONSTRUCTION DOCUMENTS	CUMULATIVE HOURS	ANDY RASMUSSEN (PRINCIPAL)	LEO LEBRUN (PROJECT MANAGER)	ALEXE MOUNT (SUPPORT STAFF / DESIGNER)	TOTAL
Coordination with City, Architect, Contractor, and consultant team and attendance at meetings as necessary.	40	20	20	0	\$ 7,000.00
Generate site, landscape, and irrigation plans, details, and specifications for 100% CD / Bid Set.	175	15	85	75	\$ 26,150.00
Prepare responses to City permit comments as needed.	18	4	9	5	\$ 2,850.00

Total Hours	233	39	114	80
Hourly Rate	\$ 180.00	\$ 170.00	\$ 120.00	
Total Amount	\$ 7,020.00	\$ 19,380.00	\$ 9,600.00	\$ 36,000.00

Phase 1 Total \$81,000

Tasks not executed
during Validation Phase
have been moved
forward to Phase 1

Acoustic Validation Items					
Exterior Site Measurements & Data Analysis	9			3	
Exterior Site Findings Report	3			1	6
Preliminary Design Narrative	5	1		4	2
Team Coordination Meetings	2			2	
Total Hours	19	1	10		8
Hourly Rate		\$ 269.00	\$ 230.00	\$ 182.00	
Total Amount	\$ 4,025.00	\$ 269.00	\$ 2,300.00	\$ 1,456.00	

Acoustics Phase 1					
Review & Confirm Schematic Documentation				2	2
Architectural markups & recommendations				2	3
Mechanical system noise analysis & recommendations				5	8
Specifications of pertinent acoustic & mechanical/vibration materials				2	2
Exterior noise to neighbors report for mechanical permit				5	
QA/QC Review		3	4		
Team Coordination Meetings			5		
Total Hours	0	3	25		15
Hourly Rate		\$ 269.00	\$ 230.00	\$ 182.00	
Total Amount	\$ 9,287.00	\$ 807.00	\$ 5,750.00	\$ 2,730.00	

Phase 1 Total \$13,312

	Project Name: Arlington Operations Center	Date: 6/26/2024							
Column	Personnel Category	Rate	Rate	Rate	Rate	Rate	Rate	Rate	Labor Cost
A	Principal	\$ 200.00							\$ -
B	Associate Principal		\$ 190.00						\$ 22,800.00
C	Project Associate II			\$ 160.00					\$ -
D	Project Associate I				\$ 130.00				\$ 34,710.00
E	Project Assistant II					\$ 120.00			\$ -
F	Project Assistant I						\$ 110.00		\$ -
G									\$ -
H									\$ -
		A	B	C	D	E	F	G	H
Task #	Task Description	Hours	Hours	Hours	Hours	Hours	Hours	Hours	Labor Cost
1	30% Design		40		108				\$ 21,640.00
2	60-100% Design		80		159				\$ 35,870.00
3									
4									
5									\$ -
6									\$ -
7									\$ -
8									\$ -
9									\$ -
10									\$ -
11									\$ -
12									\$ -
13									\$ -
14									\$ -
15									\$ -
16									\$ -
17									\$ -
18									\$ -
19									\$ -
20									\$ -
	SERVICE FEES	0	120	0	267	0	0	0	\$ 57,510.00
	Reimbursables								
	TOTAL								\$ 57,510.00

Phase 1 Total

Shockey Planning Group Phase 1 Proposal

Arlington							Granite Falls						
Task	Service	Rate	Hours	Total	Task	Service	Rate	Hours	Total				
Task 1	Pre-Application				Task 5	Pre-Application							
	Service	Rate	Hours	Total		Service	Rate	Hours	Total				
	Principal	\$ 200.00	5	\$ 1,000.00		Principal	\$ 200.00	5	\$ 1,000.00				
	Senior Wetland	\$ 170.00		\$ -		Senior Wetland	\$ 170.00		\$ -				
	Senior Planner	\$ 175.00		\$ -		Senior Planner	\$ 175.00		\$ -				
	Design Planner	\$ 120.00		\$ -		Design Planner	\$ 120.00		\$ -				
	GIS Analyst	\$ 130.00		\$ -		GIS Analyst	\$ 130.00		\$ -				
	Environmental Professional	\$ 115.00		\$ -		Environmental Professional	\$ 115.00		\$ -				
	Planner	\$ 150.00	10	\$ 1,500.00		Planner	\$ 150.00	10	\$ 1,500.00				
	Planning Tech	\$ 90.00	3	\$ 270.00		Planning Tech	\$ 90.00	3	\$ 270.00				
	Clerical	\$ 75.00	3	\$ 225.00		Clerical	\$ 75.00	3	\$ 225.00				
	Total		21	\$ 2,995.00		Total			21	\$ 2,995.00			
Task 2	Land Use Permit				Task 6	SEPA Environmental Checklist							
	Service	Rate	Hours	Total		Service	Rate	Hours	Total				
	Principal	\$ 200.00	31	\$ 6,200.00		Principal	\$ 200.00	20	\$ 4,000.00				
	Senior Wetland	\$ 170.00		\$ -		Senior Wetland	\$ 170.00		\$ -				
	Senior Planner	\$ 175.00		\$ -		Senior Planner	\$ 175.00		\$ -				
	Design Planner	\$ 120.00		\$ -		Design Planner	\$ 120.00		\$ -				
	GIS Analyst	\$ 130.00		\$ -		GIS Analyst	\$ 130.00		\$ -				
	Environmental Professional	\$ 115.00		\$ -		Environmental Professional	\$ 115.00		\$ -				
	Planner	\$ 150.00	40	\$ 6,000.00		Planner	\$ 150.00	42	\$ 6,300.00				
	Planning Tech	\$ 90.00	18	\$ 1,620.00		Planning Tech	\$ 90.00	10	\$ 900.00				
	Clerical	\$ 75.00	15	\$ 1,125.00		Clerical	\$ 75.00	10	\$ 750.00				
	Total		104	\$ 14,945.00		Total			82	\$ 11,950.00			
Task 3	SEPA Environmental Checklist				Task 7	General Construction Permit Assistance							
	Service	Rate	Hours	Total		Service	Rate	Hours	Total				
	Principal	\$ 200.00	20	\$ 4,000.00		Principal	\$ 200.00	10	\$ 2,000.00				
	Senior Wetland	\$ 170.00		\$ -		Senior Wetland	\$ 170.00		\$ -				
	Senior Planner	\$ 175.00		\$ -		Senior Planner	\$ 175.00		\$ -				
	Design Planner	\$ 120.00		\$ -		Design Planner	\$ 120.00		\$ -				
	GIS Analyst	\$ 130.00		\$ -		GIS Analyst	\$ 130.00		\$ -				
	Environmental Professional	\$ 115.00		\$ -		Environmental Professional	\$ 115.00		\$ -				
	Planner	\$ 150.00	42	\$ 6,300.00		Planner	\$ 150.00	15	\$ 2,250.00				
	Planning Tech	\$ 90.00	10	\$ 900.00		Planning Tech	\$ 90.00	5	\$ 450.00				
	Clerical	\$ 75.00	10	\$ 750.00		Clerical	\$ 75.00	4	\$ 300.00				
	Total		82	\$ 11,950.00		Total			34	\$ 5,000.00			
Task 4	General Construction Permit Assistance					Phase 1 Granite Falls Total							\$19,945
	Service	Rate	Hours	Total									
	Principal	\$ 200.00	10	\$ 2,000.00									
	Senior Wetland	\$ 170.00		\$ -									
	Senior Planner	\$ 175.00		\$ -									
	Design Planner	\$ 120.00		\$ -									
	GIS Analyst	\$ 130.00		\$ -									
	Environmental Professional	\$ 115.00		\$ -									
	Planner	\$ 150.00	15	\$ 2,250.00									
	Planning Tech	\$ 90.00	5	\$ 450.00									
	Clerical	\$ 75.00	4	\$ 300.00									
	Total		34	\$ 5,000.00									
Phase 1 Arlington Total							Phase 1 Total \$54,835						

Transpo Group USA, Inc.
Cost Estimate Worksheet



WHAT TRANSPORTATION CAN BE.

Number / Project Name _____

Rate schedule is effective from July 1, 2023 through June 28, 2024
Only key staff are shown and other staff may work on and charge to the project as needed by the project manager.

Project Manager initials	QC DGM	Senior Engineer BLA	Project Engineer LEH	Analyst VM	CAD/ Graphics CD	Admin AMC	Sub Name J1	Sub Name CD
Job title	Proj L7	Proj L7	Anal L4	Anal L3	Eng L4	PA L4	PA L5	Dir L6
Billing rate	\$280.00	\$280.00	\$168.71	\$116.57	\$162.21	\$194.66	\$130.00	\$195.00

Labor:

Work Task	Hours	Billing
1 Task 1 - TIA	8	\$0
2 Technical Analysis	4.5	\$3,502
3 Documentation	5	\$0
4	12	\$0
5 Task 2 - Meetings/Coordination	4	\$0
6 Team Meetings	6	\$0
7 County Meetings	4	\$0
8	10	\$0
9	2	\$0
10 Task 3 - Site Design Assistance	4	\$0
11 Site Circulation Review	4	\$0
12 Auto-Turn Studies	2	\$0
13	10	\$0
14	12	\$0
15	12	\$0
16	12	\$0
17	12	\$0
18	12	\$0
19	12	\$0
20	12	\$0
21	12	\$0
22	12	\$0
23	12	\$0
Total Hours	28.5	\$0
Labor Costs	\$7,980	\$0
		\$20,515.56

Total Hours	Total	2	0	0	Quotation Error
Labor Costs	\$0	\$0	\$0	\$0	\$0

Miscellaneous Expenses:

Item	Reimbursable Cost	Subs Cost
1 Federal Express / Courier	\$0	\$0
2 Phone	\$0	\$0
3 Fax	\$0	\$0
4 Postage	\$0	\$0
5 Graphic supplies	\$0	\$0
6 Photography	\$0	\$0
7 Travel expenses (mileage)	\$0	\$0
8 Reproduction	\$1,000	\$0
9 Traffic counts	\$0	\$0
10 Traffic accident data	\$0	\$0
11 Spec. MPS model run	\$0	\$0
12 Transportation Concurrency Application	\$0	\$0
Total Reimbursable Expenses	\$1,000	\$0

Subconsultants:	Firm	Subs Cost
1	1	\$0
2	2	\$0
3	3	\$0
4	4	\$0
5	5	\$0
		\$0
		Total Subconsultants

Phase 1 Total
TOTAL ESTIMATE \$21,515.56
Rounded to \$21,500.00

Proposal of Services:

DESIGN PHASE:

Design Development	\$3,360	\$3,360
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This service is described in the attached documentation. Breakdown of hours for this service:

Chad Smith, Project Manager – 14 Hrs. @ \$240/Hr.

Envelope Energy Compliance	\$7,440	\$7,440
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This item provides Building Envelope Thermal Barrier Design and Consulting in compliance with the local Energy Code, which includes Component Performance **forms for Permit**. This includes reviewing for permit: floorplans, building elevations and sections, and window/door schedule. Permit fees are not included. Breakdown of hours for this service:

Pavlo Serdechnyi, Energy Consultant – 23 Hrs. @ \$240/Hr.

Katya Bautista, Energy Consultant – 8 Hrs. @ \$240/Hr.

Air Barrier Diagrams	\$3,585	\$3,585
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This item provides Building Envelope Air Barrier Diagrams, along with Continuous Design and Consulting in compliance with the local Energy Code. This is a lump sum line item that includes all items listed in the Phase Description Section below. Breakdown of hours for this service:

Chad Smith, Project Manager – 2 Hrs. @\$240/Hr.

Amanda Lo, Energy Consultant – 2 Hrs. @ \$240/Hr.

Natalie Yarkova, Design Drafter – 15 Hrs. @ \$175/Hr.

Construction Documents	\$22,915	\$22,915
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This service is described in the attached documentation. This is the phase where we issue detail design drawings and provide material short form specifications in PDF form for inclusion into the Architect's print set. Our scope of detail review will include all envelope assemblies such as roofs, cladding materials, curtain walls, decks, doors, patios, green roofing and other areas of concern that are pertinent to this project. Detail set will be in accordance with air barrier requirements. Fire code compliance verification will be performed by others. Peer review will be provided on this project by another professional besides the original Project Manager. Break down of hours for this service:

Chad Smith, Project Manager – 33.5 Hrs. @ \$240/Hr.

Eric Jones, Design Drafter – 85 Hrs. @ \$175/Hr.

Total	\$37,300
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Specifications (See next page)	\$6,000
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Phase 1 Total	\$43,300
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ADDITIONAL SERVICES:

Note: Please provide an initial next to the services for acceptance.

Total Building Energy Performance Modeling \$9,100

\$

This item is for Total Building Energy Performance Modeling using eQUEST in compliance with the local Energy Code. The model allows reviewing the cost-effectiveness and energy use reduction of total building performance as well as each system separately. Systems and loads which will be included in determining the overall building performance are local climates, building envelope, building orientation and shading, heating systems, cooling systems, service water heating, fan systems, lighting power, receptacle loads, and process loads.

Building Envelope Specifications \$6,000 \$

Specifications will be in the CSI MasterFormat. This includes up to 15 sections and one revision.

[***Grand Total with Additional Services*** \$]

BASE WAGE									
Employee Roster: Date of hire, Benefit Codes, Base Wage									
Empl #	Name	Position	WC Type	Health Code	Exec Auto L.Ins	CGC Base	Base Weekly	Unburdened Annual	CGC
160 Anderson, Max	Snr. Est	4911 FAM	Y	\$ 3,365	\$ 175,000	\$ 416.28	\$ 5,998	NA	\$ 185.10
219 Belanger, Kurtis	Supt	4900 E	Y	\$ 3,037	\$ 157,949	\$ 375.72	\$ 8,598	NA	\$ 167.06
443 Castor, Melissa	Safety	4904 ES	Y	\$ 3,558	\$ 185,000	\$ 440.06	\$ 3,920	NA	\$ 195.67
001 Comer, Marcus	PM	4900 E	Y	\$ 2,960	\$ 153,911	\$ 366.11	\$ 8,598	NA	\$ 162.79
003 Comer, Sam	V.Pres	EXEMPT FAM	Y	\$ 4,159	\$ 216,275	\$ 514.46	\$ -	NA	\$ 228.75
515 Puckett, Vicki	D& Director	4904 E	Y	\$ 3,037	\$ 157,949	\$ 375.72	\$ 3,920	NA	\$ 167.06
255 Seger, Dave	PE	4900 U	\$ 2,148	\$ 111,696	\$ 265.69	\$ 8,598	\$ 803.60	NA	\$ 1,077.89

LEVEL-1 BURDEN									
fica, futa, suta, Worker's Comp, Union Fringe, 401K									
					1/1/2023	1/1/2023	6/1/2022		
					Labor Taxes	WC Insurance	Union Fringes	CGC 401-K	Level 1 Subtotal
									Burdened Weekly
									Burdened Annual

		BASE WAGE			LEVEL-2 BURDEN						
					CGC Health Insur Package, Key Man Life Insurance						
Empl #	Name	Position	Type	Health Pckg	CGC	Life Insur	Level 2 Subtotal	Subtotal Level 1 + 2	FYI	Level 1+2 Burdened	
										Weekly	Annual
160 Anderson, Max	Snr. Est	4911	\$ 322.36	\$ -	\$ 322.36	\$ 929.72	\$ 4,295	\$ 4,295	\$ 223,346		
219 Belanger, Kurtis	Supt	4900	\$ 322.36	\$ -	\$ 322.36	\$ 873.73	\$ 3,911	\$ 3,911	\$ 203,383		
443 Castor, Melissa	Safety	4904	\$ 322.36	\$ -	\$ 322.36	\$ 962.01	\$ 4,520	\$ 4,520	\$ 235,025		
001 Comer, Marcus	PM	4900	\$ 322.36	\$ -	\$ 322.36	\$ 859.85	\$ 3,820	\$ 3,820	\$ 198,623		
003 Comer, Sam	V.Pres	EXEMPT	\$ 322.36	\$ 125.00	\$ 447.36	\$ 1,190.56	\$ 5,350	\$ 5,350	\$ 278,184		
515 Puckett, Vicki	D& Director	4904	\$ 322.36	\$ -	\$ 322.36	\$ 869.05	\$ 3,907	\$ 3,907	\$ 203,140		
255 Seger, Dave	PE	4900	NA	\$ -	\$ -	\$ 1,077.89	\$ 3,226	\$ 3,226	\$ 167,746		

Employee Roster: Date of hire, Benefit Codes, B:
CGC Health Insur Package, Key Man Life Insurance

12/1/2022

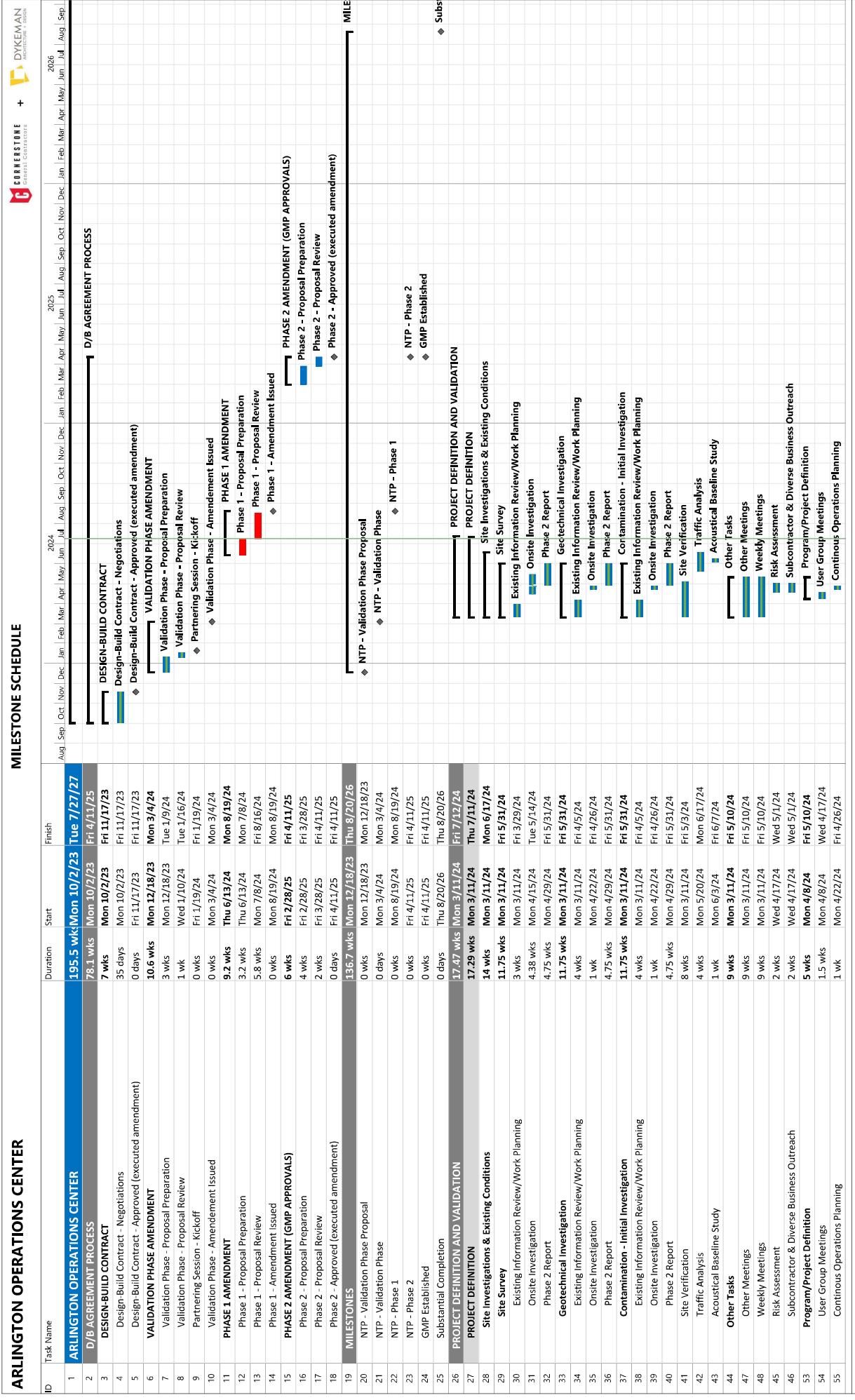
		BASE WAGE										LEVEL-3 BURDEN									
		Employee Roster: Date of hire, Benefit Codes, Bi										CGC Employee Overhead - Cell phone, Technology, Auto									
Empl #	Name	Position	WC Type	2023		2023		Level 3		Subtotal		FYI		Level 1+2+3		Burdened		Burdened			
				Cell	Tech	Auto	Auto	Subtotal	Level 1 + 2 + 3	Subtotal	Level 1 + 2 + 3	FYI	Subtotal	Level 1 + 2 + 3	Burdened	Weekly	Burdened	Annual	Burdened	Annual	
160	Anderson, Max	Snr. Est	4911	\$ 23.08	\$ 81.84	\$ 303.37	\$ 408.28	\$ 1,338.01	\$ 4,703	\$ 1,283.01	\$ 1,283.01	\$ 4,703	\$ 244,576	\$ 244,576	\$ 244,576	\$ 244,576	\$ 244,576	\$ 244,576	\$ 244,576	\$ 244,576	
219	Belanger, Kurtis	Supt	4900	\$ 24.08	\$ 81.84	\$ 303.37	\$ 409.28	\$ 1,370.29	\$ 4,320	\$ 1,370.29	\$ 4,320	\$ 1,370.29	\$ 4,320	\$ 224,666	\$ 224,666	\$ 224,666	\$ 224,666	\$ 224,666	\$ 224,666	\$ 224,666	\$ 224,666
443	Castor, Melissa	Safety	4904	\$ 23.08	\$ 81.84	\$ 303.37	\$ 408.28	\$ 1,370.29	\$ 4,928	\$ 1,370.29	\$ 4,928	\$ 1,370.29	\$ 4,928	\$ 256,255	\$ 256,255	\$ 256,255	\$ 256,255	\$ 256,255	\$ 256,255	\$ 256,255	\$ 256,255
001	Comer, Marcus	PM	4900	\$ 22.08	\$ 81.84	\$ 303.37	\$ 407.28	\$ 1,267.14	\$ 4,227	\$ 1,267.14	\$ 4,227	\$ 1,267.14	\$ 4,227	\$ 219,802	\$ 219,802	\$ 219,802	\$ 219,802	\$ 219,802	\$ 219,802	\$ 219,802	\$ 219,802
003	Comer, Sam	V.Pres	EXEMPT	\$ 23.08	\$ 81.84	\$ 303.37	\$ 408.28	\$ 1,598.85	\$ 5,758	\$ 1,598.85	\$ 5,758	\$ 1,598.85	\$ 5,758	\$ 299,415	\$ 299,415	\$ 299,415	\$ 299,415	\$ 299,415	\$ 299,415	\$ 299,415	\$ 299,415
515	Puckett, Vicki	D&Q Director	4904	\$ 24.08	\$ 81.84	\$ -	\$ 105.92	\$ 974.97	\$ 4,012	\$ 974.97	\$ 4,012	\$ 974.97	\$ 4,012	\$ 208,647	\$ 208,647	\$ 208,647	\$ 208,647	\$ 208,647	\$ 208,647	\$ 208,647	\$ 208,647
255	Seger, Dave	PE	4900	\$ 24.08	\$ 81.84	\$ -	\$ 105.92	\$ 1,183.81	\$ 3,332	\$ 1,183.81	\$ 3,332	\$ 1,183.81	\$ 3,332	\$ 173,254	\$ 173,254	\$ 173,254	\$ 173,254	\$ 173,254	\$ 173,254	\$ 173,254	\$ 173,254

		Employee Roster: Date of hire, Benefit Codes, Bi										CGC Employee Bonus Program Anticipated annual bonus costs (does not include profit share which is G&A)									
		BASE WAGE					LEVEL-4 BURDEN					Level 1+2+3+4					Level 1+2+3+4				
Empl #	Name	Position	WC Type	Avg Bonus %	Base Weekly	Bonus Taxes	Level 4 Subtotal	FYI Annual Bonus	FYI Subtotal	FYI Level 1 + 2 + 3 + 4	Burdened Weekly	Burdened Annual	Burdened Weekly	Burdened Annual	Burdened Weekly	Burdened Annual	Burdened Weekly	Burdened Annual			
160	Anderson, Max	Snr. Est	4911	15.0%	\$ 504.81	\$ 66.91	\$ 571.72	\$ 29,729	\$ 1,909.73	\$ 4,867	\$ 253,075	\$ 5,275	\$ 274,306	\$ 4,837	\$ 251,498	\$ 4,837	\$ 251,498				
219	Belanger, Kurtis	Supt	4900	15.0%	\$ 455.62	\$ 60.39	\$ 516.01	\$ 26,833	\$ 1,799.03	\$ 4,427	\$ 230,216	\$ 4,831	\$ 277,207	\$ 5,331	\$ 277,207	\$ 5,331	\$ 277,207				
443	Castor, Melissa	Safety	4904	10.0%	\$ 355.77	\$ 47.16	\$ 402.93	\$ 20,952	\$ 1,773.22	\$ 4,923	\$ 255,977	\$ 4,730	\$ 245,949	\$ 4,730	\$ 245,949	\$ 4,730	\$ 245,949				
001	Comer, Marcus	PM	4900	15.0%	\$ 443.97	\$ 58.85	\$ 502.82	\$ 26,147	\$ 1,769.96	\$ 4,323	\$ 224,770	\$ 4,730	\$ 245,949	\$ 4,730	\$ 245,949	\$ 4,730	\$ 245,949				
003	Comer, Sam	V.Pres	EXEMPT	0.0%	\$ -	\$ -	\$ -	\$ -	\$ 1,598.85	\$ 5,350	\$ 278,184	\$ 5,758	\$ 299,415	\$ 5,758	\$ 299,415	\$ 5,758	\$ 299,415				
515	Puckett, Vicki	D& Director	4904	10.0%	\$ 303.75	\$ 40.26	\$ 344.01	\$ 17,888	\$ 1,318.98	\$ 4,251	\$ 221,028	\$ 4,356	\$ 226,536	\$ 4,356	\$ 226,536	\$ 4,356	\$ 226,536				
255	Seger, Dave	PE	4900	10.0%	\$ 214.80	\$ 28.47	\$ 243.27	\$ 12,650	\$ 1,427.08	\$ 3,469	\$ 180,396	\$ 3,575	\$ 185,904	\$ 3,575	\$ 185,904	\$ 3,575	\$ 185,904				

		BASE WAGE		FULLY LOADED	
				FOR HOURLY BILLING	
				Employee Roster: Date of hire, Benefit Codes, B:	
Empl #	Name	Position	WC Type	Hourly Cost	Internal
160	Anderson, Max	Snr. Est	\$ 4911	\$ 131.88	
219	Belanger, Kurtis	Supt	\$ 4900	\$ 120.91	
443	Castor, Melissa	Safety	\$ 4904	\$ 133.27	
001	Comer, Marcus	PM	\$ 4900	\$ 118.24	
003	Comer, Sam	V.Pres	\$ EXEMPT	\$ 143.95	
515	Puckett, Vicki	D& Director	\$ 4904	\$ 108.91	
255	Seger, Dave	PE	\$ 4900	\$ 89.38	

ARLINGTON OPERATIONS CENTER

MILESTONE SCHEDULE



The chart displays a timeline from 2024 to 2026. Key milestones include D/B AGREEMENT PROCESS, DESIGN-BUILD CONTRACT, and several phases of validation and proposal preparation.

CORNERSTONE + **DYKEMAN**
 General Contractors • Design

Arlington Operations Center
Validation Phase Diverse Business Inclusion Plan

Aspirational Goal:	25% overall (2% Validation & Design, 23% Construction)			
Goal Rationale:	We have focused our design team makeup around key expertise to successfully design for the unique site conditions as well as maintaining our Key Team Members who were a part or our RFQ. CGC has many trade partners and our outreach strategies are adding more every week to help reach construction goals while remaining competitive on pricing. Note that our potential inclusion rate is over 20% for all phases combined.			
Work Category	Phase	Anticipated % of Validation Amendment	Inclusion Strategy	Challenge
DEI Consulting	Validation	.50%	Key CGC Partner	None
Utility Locates	Validation	1.0%	Key CGC Partner	None
Project Marketing	Validation	.50%	Key CGC Partner	None
Printing	Validation	.25%	Key CGC Partner	None
Possible Total Anticipated %		2.25%		

Potential Diverse Business Participants for Validation Phase:

Ball & Son Excavation LLC
CR Construction
Demolition Solutions, LLC.
DMI Drilling Construction
His Hands Lawn Care & Services, Inc.
Johansen Construction Co.
Laser Underground & Earthworks, Inc.
Lithotex
Marshbank Construction, Inc.
Middle of Six
Molinas Construction Company, LLC.
Monarch Development
OMA Construction, Inc
Prime Core Contracting, LLC.
Salinas Construction Inc.
Subsurface Construction LLC
Sustain-A-Build-Ity, Inc.
Titan Earthwork, LLC.
Trinity Development Corporation
Nisqually Construction Services, LLC
Yates Consulting