

Department of Emergency Management

2023 Annual Report

This report was designed as a story map and was not intended for distribution as a PDF. Please use the link or QR code below for optimal viewing.

https://bit.ly/DEM_2023_Report



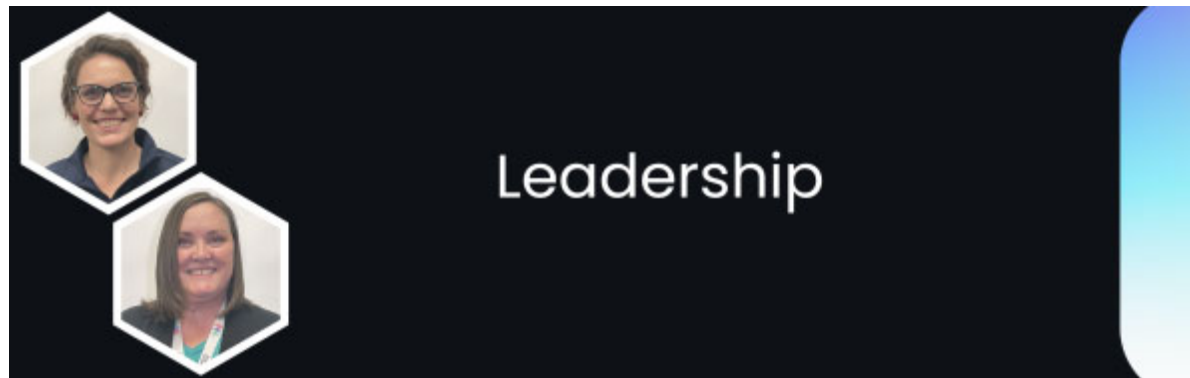
The following is a PDF of the DEM Annual Report.



Snohomish County Emergency Management Annual Report 2023

Published March 2024

Leadership



Director Lucia Schmit and Deputy Director Dara Salmon

Director's Message

“

This department couldn't fulfill its mission without the personal commitment of our partners.

Lucia Schmit

When I joined the Snohomish County Department of Emergency Management in November 2022, I wrote about how proud I was of the team that I had inherited, and how excited I was to think about what we would do together to support the people who call this county home.

I am happy to say that I was right about the strength of the emergency management team, and this report details some of our

accomplishments in 2023. Its presentation as a digital story map, opening with video captured along our rivers using drones, reflects the department's commitment to innovation and incorporating appropriate technology in efforts to prevent emergencies and to prepare for and respond to hazards.

I have also had time to meet our partners in emergency preparedness and response across the county and especially within our cities and towns. They've provided knowledgeable eyes and ears plus critical counsel. They've walked levees during flooding, organized volunteers to fill sandbags and jumped on phone calls to ensure our efforts remained in alignment. This department couldn't fulfill its mission without the personal commitment of our partners, and that has included taking time on blue sky days to make sure we are prepared for the bad.

I am grateful for the support of County Executive Dave Somers and the County Council. They understand how vital a strong emergency management program is to ensuring a resilient community and have made certain that we have the resources and the support to act when it matters most. Executive Somers has prioritized participation in emergency preparedness activities for himself, his senior staff, and my fellow department directors, setting the tone for a



commitment to resilience among all
county staff.

County Executive Dave Somers
discusses emergency preparedness at
a public meeting in Arlington.

Scroll down to learn more about how the
Snohomish County Department of Emergency Management:

- Hosted, facilitated or led roughly 40% of the emergency management training courses offered statewide in Washington during 2023.
- Doubled the size of the department's drone fleet and deployed them to stream real-time video into the Emergency Operations Center during December's record flooding along the Stillaguamish River.
- Kept the Emergency Operations Center ready for activation at any time, and had a duty officer available every day, around the clock, standing by to support responders.
- Maintained the technical side of the community's 911 program, including using drones and geographic information system (GIS) software to confirm the accuracy of address data used by first responders during emergency calls. Last year that was more than 8,600 locations.
- Collaborated with regional partners to secure funding for projects that will, among other things, better protect economic assets at Tulalip and enhance election security.
- Kicked off a major, multiyear planning effort to improve the community's ability to identify and respond to wildfire risks.
- Continued using the tools of emergency response to coordinate a stepped-up response to the ongoing drug use crisis.

- Worked with leaders throughout the community to fine tune emergency response planning and objectives.
- Updated and upgraded the Snohomish County Hazard Viewer application to make it easier for residents to prepare for natural and human-caused risks.

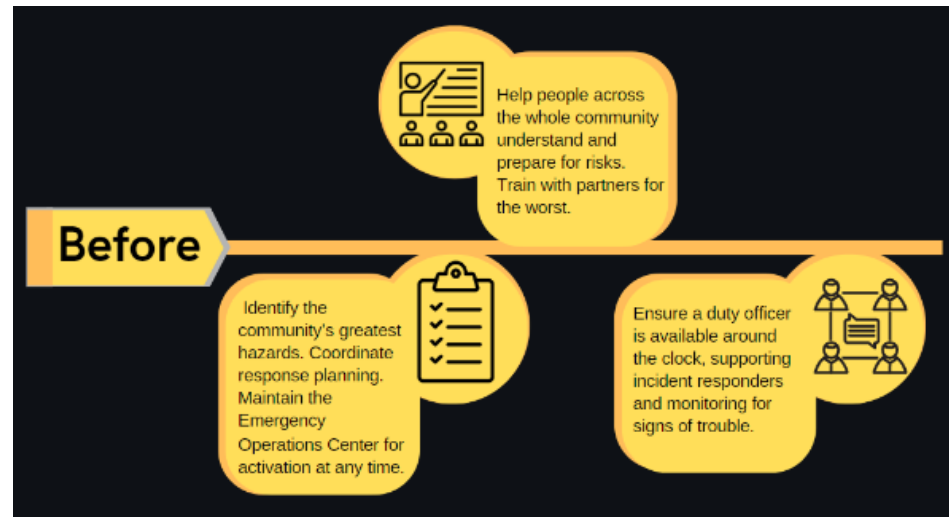
I look forward to another year working to support the people of Snohomish County.

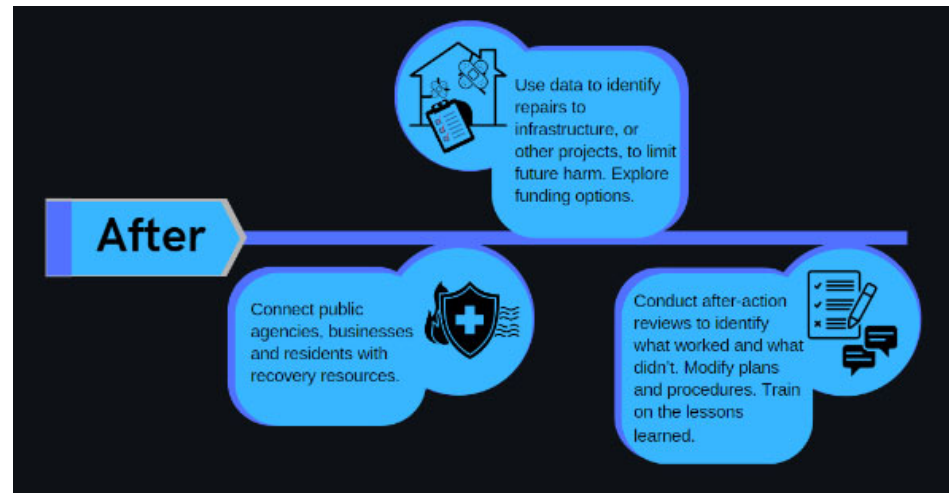
Our Role in Emergencies



Snohomish County Emergency Management focuses on collaboratively limiting harm to people and property from a host of potential challenges, including earthquakes, floods, wildfires, severe weather, and human-caused hazards. We provide coordination and leadership in emergency prevention, mitigation, preparedness, response and recovery throughout the County's unincorporated areas and in all cities and towns, except for Everett,

Bothell and Marysville, which partner with us using their own programs. Our work occurs before, during and after a crisis.





Innovation

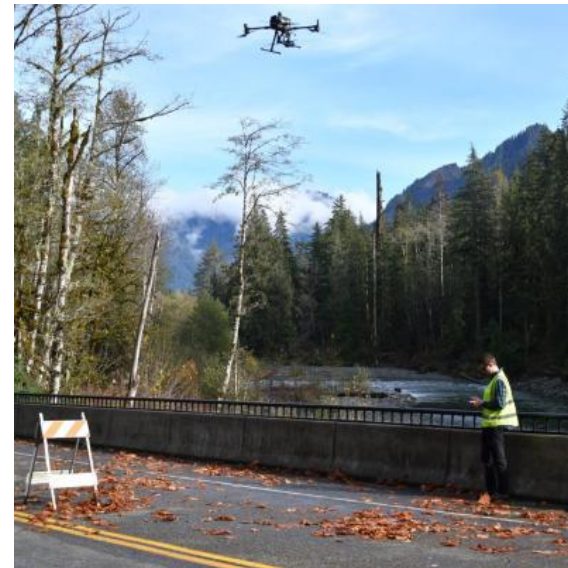


Snohomish County Emergency Management is always looking for ways to innovate. Below are some 2023 highlights.

Drones providing new perspectives

The department is one of only a handful of similar agencies in the country to have integrated uncrewed aerial systems – more commonly called drones – into its toolkit for tackling disasters. In 2023 it doubled the size of its drone fleet to four uncrewed aircraft, adding redundancy and technical capability.

The department uses drones to capture high-resolution images that contain data precisely recording where and when the photos and videos were taken. Emergency Management has three staff authorized to fly missions under Federal Aviation Administration Part 107 rules. The drones are used most often to confirm the locations of addresses, new roads and other structures in rapidly growing Snohomish County. Software is used to stitch the images into the digital maps used by emergency dispatchers at Snohomish County 911 to support first responders.



Emergency Management has three FAA Part 107 certified drone pilots.

The drones also have emergency applications, including the ability to support search-and-rescue efforts or peer through wildfire smoke using thermal cameras. In December 2023, drone flights were made to document the effects of record flooding along the Stillaguamish River and to check on the status of flood control structures along the Wallace River at Gold Bar. Video and images

from those flights were streamed live from the field into the Emergency Operations Center, providing real-time situational awareness for responders. Some of the images were shared for community awareness via the department's social media. The images were widely viewed and also included in local and national news media reports about the high water.

The tech in these trailers has people talking

Power outages and blackouts involving internet access and other digital communications are common during extreme weather. They also occur during wildfires, earthquakes and other hazards. Emergency Management has been developing a tool that is helping Snohomish County respond to and recover from those challenges.

Since 2020, the department has been outfitting a small fleet of compact vehicles that can quickly be brought to trouble spots, helping responders, businesses and residents connect to global communication networks, and even recharge phones and other critical devices.

Called a Mobile Information Technology Response Unit (MITRU), each packs into a small trailer all of the hardware necessary to access cellular or satellite communication systems. They are outfitted to stand up wireless networks wherever they are needed most, and to produce enough electricity from generators or built-in solar panels to be self-supporting, or even serve as mobile charging stations.



Mobile Information Technology Response Unit (MITRU) in support of police activity.

The idea came to Scott Honaker, Emergency Management's communications officer, while assisting an Oregon community recover from devastating wildfires. The flames knocked out all communications. Even the town's gas pumps were down because their operations were managed using wireless networks.

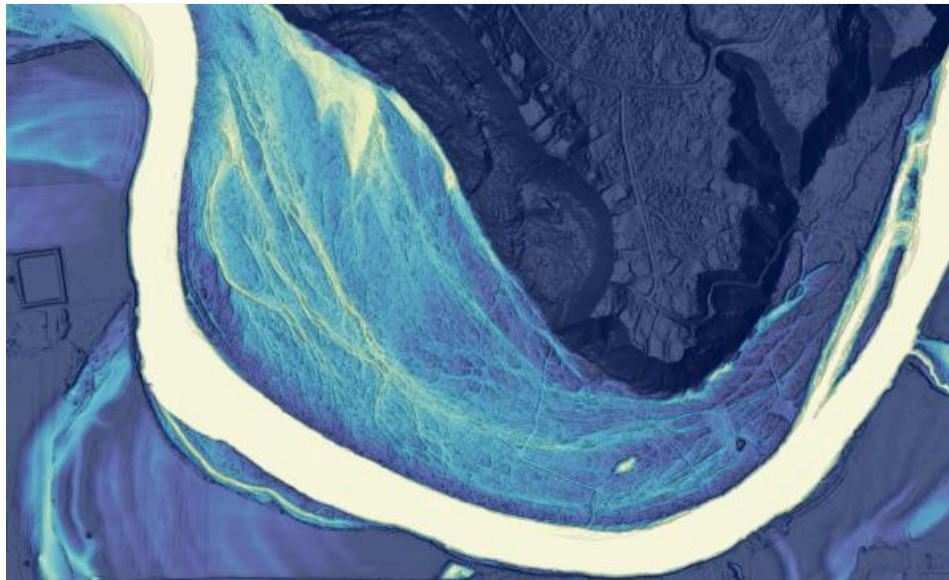
Services eventually were restored after vehicles the size of semitrucks arrived containing digital resiliency gear. Honaker wondered if response and recovery tech could be packaged into smaller vehicles capable of being deployed on short notice.

He worked with volunteers from the Snohomish County Auxiliary Communications Service to design and build a trio of MITRUs. They were immediately put to work supporting vaccination sites the County and partners were then operating to fight COVID-19. The units also saw heavy use during the 2022 wildfire season, including

an extended assignment providing digital connectivity along U.S. 2 during the Bolt Creek Fire. They've since been deployed after major windstorms and are routinely requested to support police at community celebrations, search-and rescue operations and remote crime scenes.

The team recently developed a fourth, slightly larger MITRU that also can serve as a mobile command post. While much of the hardware is off the shelf, a lot of fabrication was required. Honaker is regularly asked to make presentations about the MITRU program for emergency managers across the region.

Incorporating GIS technology

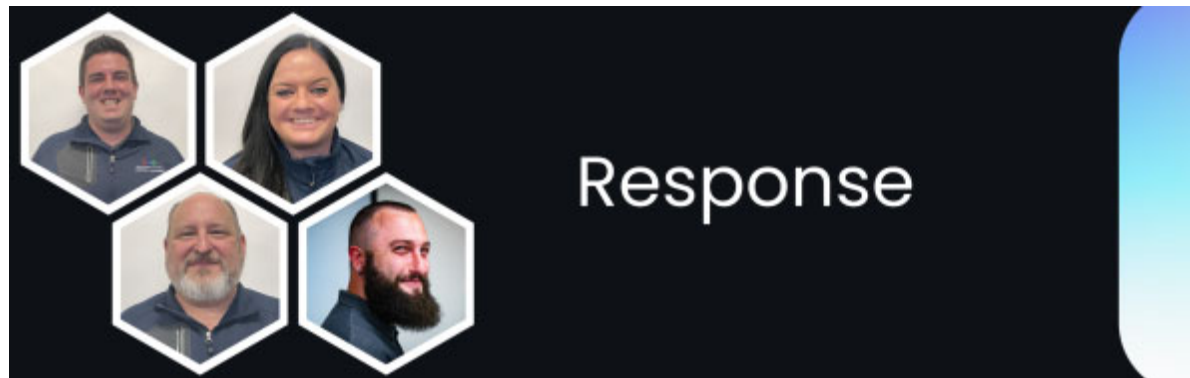


LiDAR data displayed in a GIS are used to identify river channels and floodplains

The department regularly makes use of geographic information system (GIS) software and related tools to enhance response, planning and public information. Some notable applications in 2023 included:

- Rapidly creating an online survey to document and map the locations of flood damage experienced by area residents, businesses and farms in December. The survey gathered damage information in a systematic way and identified areas in the county where problems were most concentrated. The survey could be easily retooled for use in other emergencies spanning large areas, including earthquake, wildfires and severe weather.
- Continued to develop and refine the Snohomish County Public Safety Hub, which incorporates real-time maps and easily updated guidance during emergencies. The department worked with partners to expand content available in more languages than English.
- Updated the Snohomish County Hazard Viewer with more maps that can be searched by addresses to identify potential natural or human-caused risks.

Response



Readiness Program Manager Jarrod Dibble, Communications Officer Scott Honaker, Readiness Program Coordinator (Training) Krystal Craig, and Readiness Program Analyst Brett Garris

Emergency Operations Center always ready to respond

The Snohomish County Emergency Operations Center (EOC) plays a critical role in the community's response to hazards.

The EOC serves as the central hub for coordination during disasters. It's outfitted with close to 50 workstations, with room for more. All are kept in a constant state of readiness, anticipating the arrival of personnel from throughout the community who are trained to address the wide range of challenges that are part of many emergencies. During emergencies, they come to the EOC to better coordinate countywide efforts to maintain public safety, meet basic community needs, protect and restore infrastructure, provide planning and resource support, and keep residents informed.

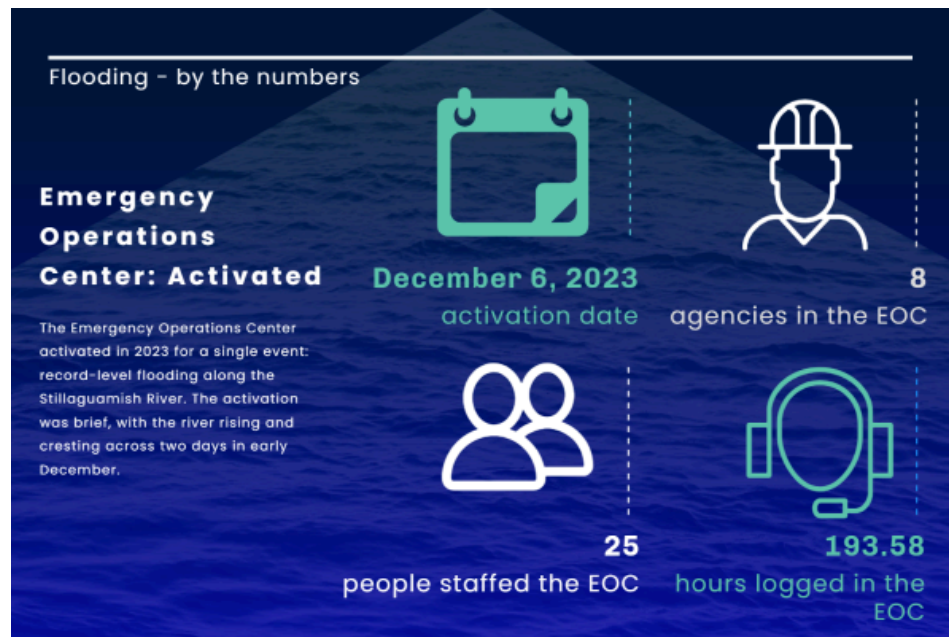
The EOC is equipped with video and audio systems that share information in myriad ways, including streaming video from the field and hybrid collaboration with partners off site. Incorporating that technology was a priority after the COVID-19 pandemic when the center operated fulltime for a record 512 days across 2020 and 2021. The remote-work tools better prepare the EOC for continued operations when health risks are high and when other conditions make travel difficult. The technology also it makes it possible to immediately activate the EOC without waiting for partners to physically arrive before coordination and response efforts can begin.



Jarrodd Dibble and Brett Garriss confer in the EOC.

The department in 2023 established a stockpile of emergency food and water on site sufficient to support 35 people for up to two weeks. It was the first time such a cache had been assembled and provides additional resilience during a megaquake or other disaster that severely damages the region's transportation grid.

The department stages regular trainings for staff within the EOC. It also works with partners on maintaining readiness. During a series of meetings across three days in autumn 2023, more than 140 people representing nearly 30 County departments and local agencies visited for briefings about the center and its unique role during disasters.



Even a brief activation of the Emergency Operations Center typically involves numerous people and agencies. The County has protocols and predetermined triggers that govern when to staff the center.

Duty officers help maintain community vigilance

The department manages its staff and their schedules to ensure a duty officer is available around the clock, every day of the year, to support incident responders and to monitor for signs of trouble. The department now includes nine staff who are trained to serve as duty officers and who rotate that duty through shifts. Another three staff serve as on-call duty managers, bringing multiple years of experience in that role.

Duty officers often meet responder needs without needing to resort to a full activation of the EOC.

Duty officers and other staff also respond in the field to support partners, ensure coordination and provide access to assets. During 2023:

- Staff supported two incidents in the field, one involving an explosive device dropped off at a sheriff's office precinct, the other during a fire at a wastewater treatment plant.
- Deployed Mobile Information Technology Response Units (MITRUs) for five planned events, including use during the Evergreen State Fair.
- Brought MITRUs to support responders during four incidents, including missing person searches and to avoid an internet outage that otherwise could have affected the fire department at the County-owned Seattle Paine Field International Airport.

Training and Exercise

Training and Exercise program has regional impact

Emergency Management continued in 2023 to expand its successful training and exercise efforts. By year's end, the department was key in staging nearly 40% of all of the emergency management training opportunities that occurred statewide.

The department worked with partners to host, facilitate or lead nearly 70 classes focused on emergency management skillsets and best practices. In all, more than 1,500 participants received more

than 19,800 hours of instruction. That was a seven-fold jump in participants and more than 11 times the number of instruction hours delivered compared to the prior year. Department staff also led or coordinated four disaster-focused tabletop exercises and participated in as many more.

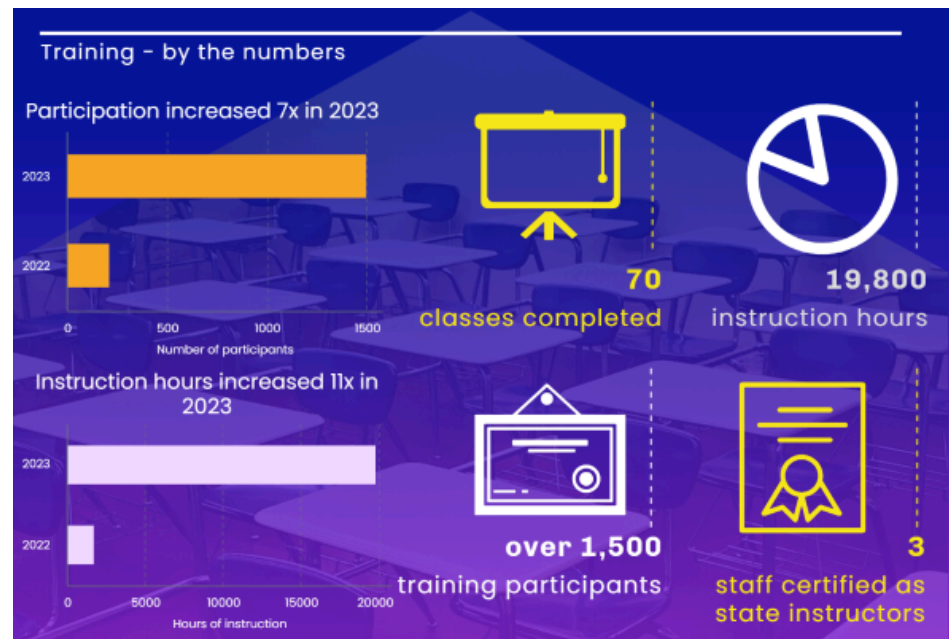


Deputy Director Dara Salmon teaches an emergency management course.

Courses were offered for emergency responders and residents during every month. Instruction covered more than 30 subjects, including the incident command system, the intricacies of flooding response, community evacuation and re-entry, disaster management for utilities, bomb detection, preparing people to survive an active-shooter attack, readying neighbors to help each other after an earthquake, and much more.

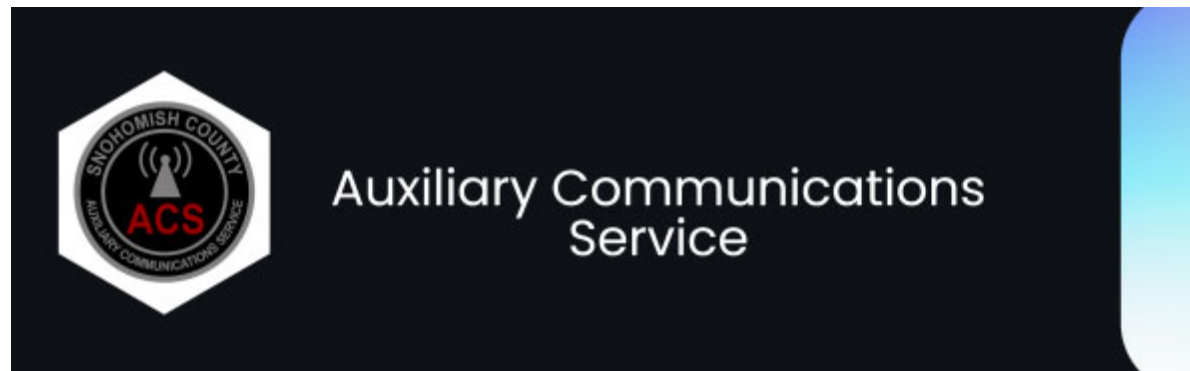
Course participants came from more than 150 federal, state and local agencies and nonprofits based throughout the Pacific Northwest, including Snohomish County and other Puget Sound communities, Eastern Washington and Oregon.

The department also focused on internal training needs. Monthly sessions were convened for staff on best practices for working in the Emergency Operations Center. Three staff also were certified as lead instructors for courses endorsed by the Federal Emergency Management Agency. That now gives the community a total of 11 FEMA-certified instructors. Nine more staff and partners are working to obtain lead instructor status in 2024.



The department's focus on making emergency management training a priority is having an impact for partners throughout Snohomish County and the region.

ACS



Volunteers in the Snohomish County Auxiliary Communications Service provide support for Emergency Management in myriad ways. Many are licensed ham radio operators and train to make sure responders can continue to share information during disasters. They also collaborate as a workshop for technical innovation, often designing, fabricating and building necessary equipment.

The team in 2023 continued to pioneer development of the department's Mobile Information Technology Response Units, small trailers which house all of the hardware needed to generate electricity, connect to global communication networks and to stand up wireless service during emergencies. ACS team members custom built each of the units and have been instrumental in deploying and making them operational in the field.



Volunteer Tim Dunnigan fabricates parts for a MITRU.

A core of about 20 ACS volunteers regularly staff the radio room off the Emergency Operations Center, take on projects and respond in support of staff. Using Federal Emergency Management Agency figures their volunteer work in 2023 had a monetary value of more than \$167,660 for Snohomish County residents. The numbers below only begin to provide a glimpse of their impact.



Snohomish County ACS volunteers donated so much time in 2023 that a person would have to work 40-hour weeks for two years without time off for vacations or holidays to match their effort.

Planning and Resilience



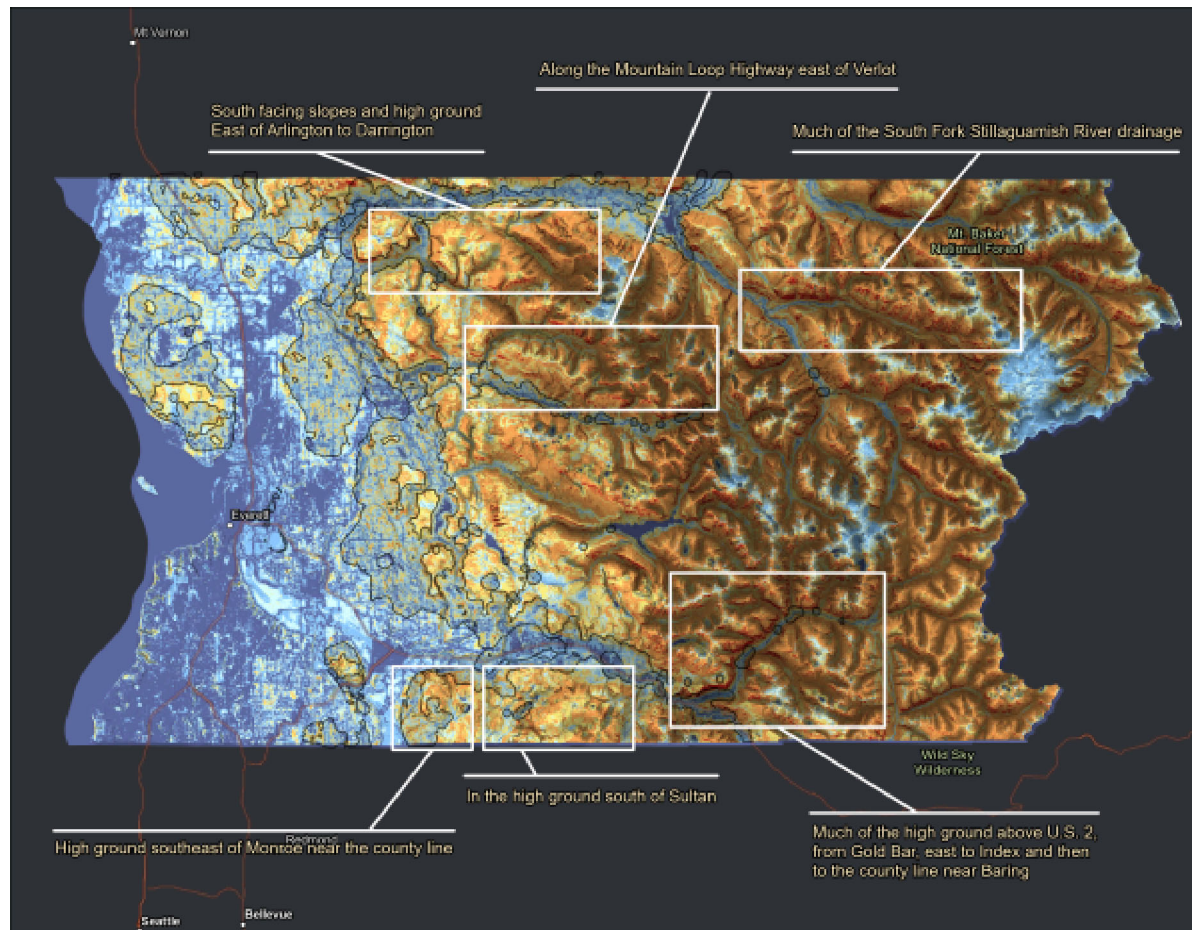
Planning and Resilience Program Manager Amy Lucas, Program Analyst Rebecca Carpenter, and Program Coordinator Jayme Haselow

The Planning and Resilience program helps the community better identify, get ready for and respond to threats that put lives and property at risk.

A major undertaking in 2023 was kicking off efforts to develop a Community Wildfire Protection Plan covering much of Snohomish County, from tidewater to timberline. Wildfire plans have been developed for the upper sections of the Skykomish and Stillaguamish valleys, but large areas of the community are not covered. Meanwhile, roughly 130,000 people countywide are known to live in places where trees, shrubs and homes are mixed together in what's called the wildland urban interface.

The new wildfire protection plan will be adopted as part of the 2025 Hazard Mitigation Plan update. Partners have been identified from among federal, state and local governments, including fire districts, cities and school districts. Commercial foresters and local

conservation groups are also involved. Over the next year, the team plans to work with partners developing goals and objectives and embarking on community outreach. The effort will provide fire districts with the opportunity to identify gaps in resources and equipment, while property owners can expect to be connected with options for reducing wildfire risk.



Mapping areas of wildfire risk is a component of the Community Wildfire Protection Plan process.

Other highlights:

- Worked to update the Volunteer and Donation Management annex of the County's Comprehensive Emergency Management Plan (CEMP). One goal is to develop or purchase a volunteer management system capable of hosting a roster of pre-registered and screened volunteers, speeding response.
- Partnered to better coordinate Community Emergency Response Team (CERT) efforts. While the County doesn't operate its own CERT programs, it participates in a coordination group that has begun creating a framework for training opportunities and assisting community leaders with starting or expanding their programs.
- Completed much of the work necessary to develop a plan for evacuation and shelter-in-place options during emergencies. The document is undergoing final reviews and will become an annex to the CEMP. The annex will provide guidance on how evacuations should occur and under what authority. The plan also will specify the circumstances when encouraging people to shelter in place offers the safest, least-disruptive option.

Drug Crisis



Program Manager David Fine and Program Coordinator Rachel Smith

For the sixth consecutive year, the department helped the community apply the tools of emergency response to address the ongoing epidemic of overdoses, mostly connected to opioids. Opioid overdose deaths have climbed from roughly 100 in 2017 to more than 260 in 2023. Last year, more than 90% were connected to fentanyl, with methamphetamine also a major contributor, preliminary data show.

On May 18, 2023, County Executive Dave Somers issued a new Executive Directive emphasizing Emergency Management's role in coordinating a robust collaborative response to the community's polysubstance and opioid crisis. A Multiagency Coordination Group (MAC Group) comprised of representatives from area cities, County departments and nonprofits has been working on the emergency. It met seven times in 2023 to identify 13 short-term plus 17 longer-term objectives.



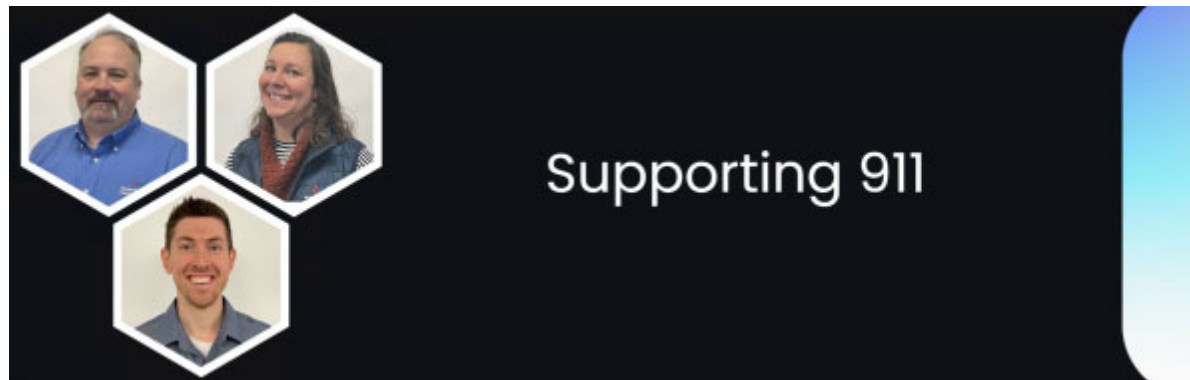
Material shared during the “A Night to Remember, A Time to Act” vigil on International Overdose Awareness Day

Accomplishments include:

- Emergency Management staff met with 37 outside partners in 14 sectors, building relationships and identifying priority needs.
- Developed a spending plan in coordination with Executive’s Office, Health Department, Human Services, and the MAC Group in areas of critical importance to address the substance use crisis.
- The department received \$1,106,317 for 2023 and \$566,901 for 2024 from the Opioid Abatement funds to address the Opioid crisis. These funds are to support countywide efforts in addressing substance use in Snohomish County.

- Led the MAC Group data committee and developed a new information-sharing partnership with the Washington Recovery Helpline regarding substance use calls in Snohomish County.
- Developed a microservice grant program to help distribute \$150,000 in abatement funds to recovery organizations in Snohomish County. The money comes from landmark settlements of litigation that arose over the pharmaceutical industry's role in the drug use crisis.
- Worked with partners on Aug. 31 to help stage the "A Night to Remember, A Time to Act" vigil on International Overdose Awareness Day.

Supporting 911



Program Manager Robert Thurston, Principal GIS Analyst Drew Schwitters, and Senior GIS Analyst Melody Ovard

The staff of the Enhanced Emergency Services Communications System (EESCS) division at Emergency Management uses cutting-

edge technology to ensure the community is prepared for any crisis. Much of their work focuses on helping maintain the technical side of the community's 911 program, including the accuracy of address data first responders rely upon when navigating to emergency calls. All members of the team are certified to fly uncrewed aerial systems – more commonly called drones – which are used in myriad ways before, during and after emergencies. Likewise, each team member is skilled at working with geographic information system (GIS) software and other tools. They create applications to capture, analyze and share information used for hazard response, as well as planning and public information. Snohomish County is unique in having such robust and on-demand GIS capability embedded within its emergency management program.



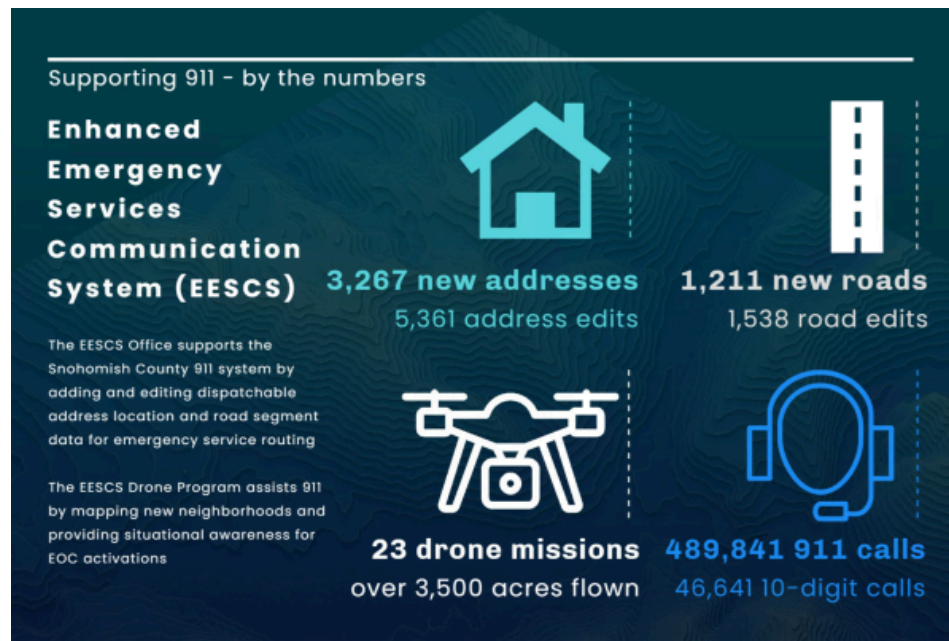
EESCS maintains dispatchable address, routing, and response area data for Snohomish County 911

Key 2023 accomplishments:

- Added two new uncrewed aerial system aircraft to the department's drone fleet. These drones are equipped with higher-quality cameras and real-time kinematic positioning. The technology makes it possible to create and record aerial imagery that is accurate to within a centimeter of a reported location.
- Worked with the County's Information Technology staff to develop a geodata server and database storage exclusively for

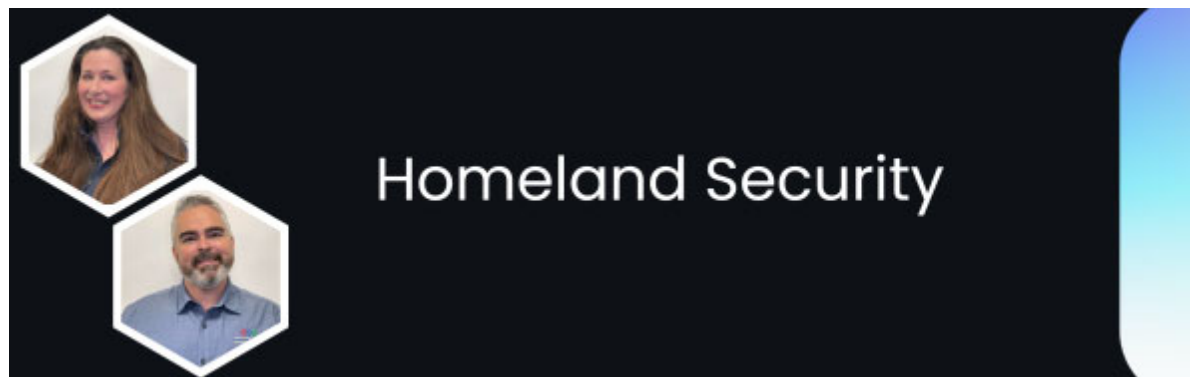
use by Emergency Management. This provides secure, controlled storage for the department's data while also making it more available to approved partners. Think: on-demand remote access to maps, images and video captured during emergencies.

- Our principal GIS analyst presented at the ESRI International Users Conference in San Diego, California, on how the department used the Snohomish County Public Safety Hub, which is powered by ArcGIS, to help fight the 2022 Bolt Creek Fire. This conference was attended by over 18,000 people in person and 20,000 online.
- Continued developing the Public Safety Hub, adding more translated content in multiple languages. The Hub also was repeatedly updated with images and emergency guidance during December flooding.
- Built an online survey using GIS technology that swiftly documented and mapped the locations of flood damage reported by residents.
- Selected to represent the Large Counties of Western Washington on the state Emergency Communications Advisory Board. In this role, Snohomish County also serves on behalf of Pierce, Thurston, Kitsap and Clark counties.



EESCS drone pilots flew nearly two dozen missions in 2023 above rivers, roads and residential areas, confirming the locations of addresses and supporting emergency response.

Homeland Security



Homeland Security Program Manager Michelle Gillies and Program Analyst Eric Smith

Collaboration was key in the Homeland Security Program's commitment to bringing essential resources to Snohomish County in 2023.

The program focuses on increasing Snohomish County's profile among the regional work groups that decide where grant money is spent to address hazards and to mitigate their impact. The two-person team places a premium on forging strategic relationships, including with private sector partners whose interests intersect with public safety, managing supply chains and critical infrastructure.

For the second consecutive year, the team spearheaded a systematic assessment of threats and hazards in Snohomish County, while identifying the gaps that exist between current capabilities and the magnitude of response needed to limit harm to people and property. This type of analysis factors into determining how federal grants are distributed among a region's emergency management programs.

The team worked with others at Emergency Management to create an online survey tool that was used in 2023 to capture response capabilities across the Seattle Urban Area Security Initiative (UASI) region, essentially the central Puget Sound region. These tool created a better understanding of risks and vulnerabilities by increasing participation in the preparedness review. In 2022, there were only 84 responses, in 2023 a total of 319 – a nearly four-fold increase.

Other 2023 highlights:

- Partnered with Tulalip Tribes to create a comprehensive threat assessment of their community and the federally recognized city of Quil Ceda Village. Leadership of the Tulalip Tribes and Quil Ceda Village identified and prioritized the security of soft targets and crowded places. In close partnership, the team successfully applied for \$886,000 in grant funding to purchase security measures and fund staffing to protect the Quil Ceda Village economic center, cultural sites, and governmental buildings. “Project Armadillo” was one of only 19 projects nationwide to successfully receive funding from the Tribal Homeland Security Grant Program.
- Worked closely with Snohomish County Auditor’s office to identify two separate funding opportunities to help ensure safe and secure elections for Snohomish County residents. Through the Seattle Urban Area Security Initiative grant \$130,000 was awarded to purchase new high-security ballot drop boxes. Through the State Homeland Security Program another \$132,000 was awarded to install security cameras in high-risk elections sites. These projects help build a secure elections infrastructure vital to the national interest.
- Collaborated with Seattle, Bellevue, King County and Pierce County to procure Stop The Bleed Kits for distribution in at-risk communities and high-risk public places. These kits function as a first line of defense against death resulting from traumatic injury.



A Stop The Bleed kit obtained through regional collaboration.

Public Information and Outreach



Public Information Officer Scott North and Outreach Program Coordinator Sammie Keller

Emergency Management's public information and outreach program focuses on helping the community stay safe by getting the right information to the right people at the right time. This mission is accomplished by using digital tools that can reach thousands of residents, and by one-on-one, in-person interactions.

Throughout 2023, staff and volunteers engaged in public outreach at more than 25 community celebrations, fairs, educational presentations and similar events across nearly 40 days. Public meetings about wildfire risk, flooding and other hazards also were staged for residents of Gold Bar and Arlington.

The department continued to make use of social media with a particular emphasis on driving traffic to the Snohomish County Public Safety Hub, our primary site for sharing emergency information, including real-time hazard mapping. Data from December's flooding help tell the story. As high water arrived, the

department created nearly two dozen flood-related social media posts that appeared simultaneously on Facebook and X, the platform formerly known as Twitter. A post featuring drone images of flooding on Dec. 6 received more than 420 shares and contributed to more than 200,000 social media impressions during the emergency. By design, interactive links in flood posts directed people to National Weather Service alerts and to the Public Safety Hub, which was updated multiple times daily. Before flood waters began to ebb there were nearly 17,000 visits to the Hub. Earlier in the year, staff worked with health and human services partners leveraging grant funding to translate multiple pages of emergency information on the Hub into six languages other than English.



Watch Sammie Keller's video on how to use thrifting to help get prepared on a budget.

Other 2023 highlights:

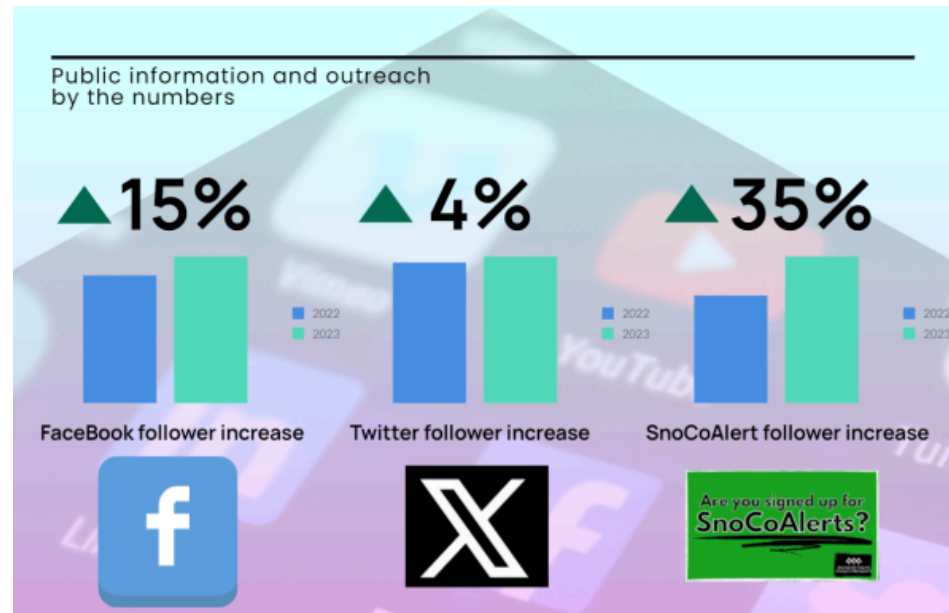
- Updated and upgraded the Snohomish County Hazard Viewer application to make it easier for residents to prepare for natural and human-caused risks. Originally launched in 2019, the hazard viewer is built around digital maps that support address-level searches throughout the community.



The updated Snohomish County Hazard Viewer uses interactive digital maps to share information about risks.

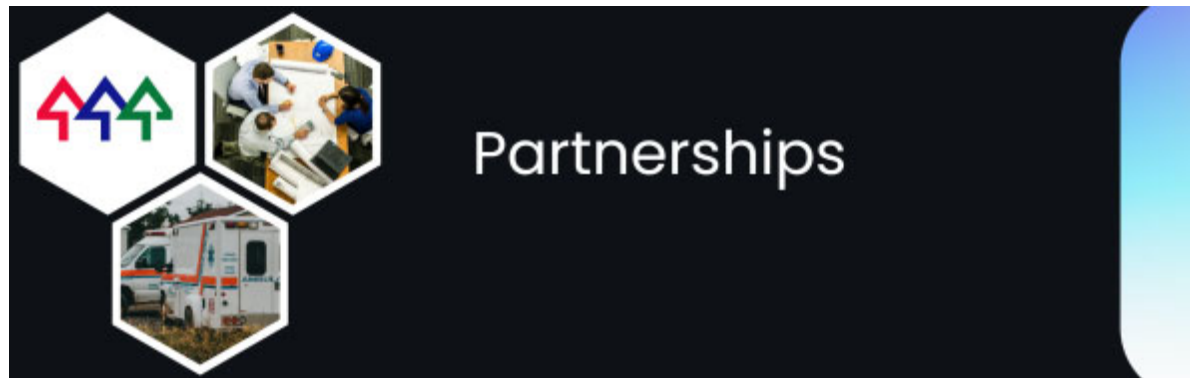
- Grew by roughly 35% the number of residents signed up for SnoCoAlerts, the county's tool for sending critical emergency messages directly to residents' mobile phones.
- Continued a public-private partnership with Sound Publishing to create and distribute a Preparedness Guide that went to all subscribers of The Daily Herald in Everett, in print and online, during National Preparedness Month in September.
- Coordinated the Snohomish County Public Information Officer Network. The group's quarterly meetings in 2023 included staging a tabletop exercise focused on communications challenges in the aftermath of a megaquake. PIOs from 22 agencies participated in the exercise and identified options for

sharing life-safety guidance at a time when the community likely would be divided into “population islands.”



Emergency Management has nearly 6,700 followers on Facebook and more than 9,000 on X (formerly Twitter). Close to 10,500 people have now signed up for SnoCoAlerts, a jump of nearly 2,800 over last year.

Partnerships



Emergency Management Advisory Board

The Snohomish County Emergency Management Advisory Board is codified in County code. Voting members include the chief executive or administrator (or their designee) from each city, town, or Tribe that contracts with the County through an interlocal agreements for emergency management services. Among other duties, the board provides advice on emergency management plans, the department's budget, grant applications and charges paid by contracting agencies. The board met quarterly throughout 2023. It is chaired by Snohomish Mayor Linda Redmon.



Emergency Management Director Lucia Schmit talks with Gold Bar residents about preparing for natural and human caused hazards at a community meeting in April 2023.

Emergency Management Coordinating Committee

Pursuant to Snohomish County Code 2.36.085, the Emergency Management Coordinating Committee exists to foster alignment on emergency management issues across Snohomish County government and to provide advice to enhance preparedness for all County employees, departments and elected County officials. The committee met quarterly during 2023.

It's work is guided by these goals:

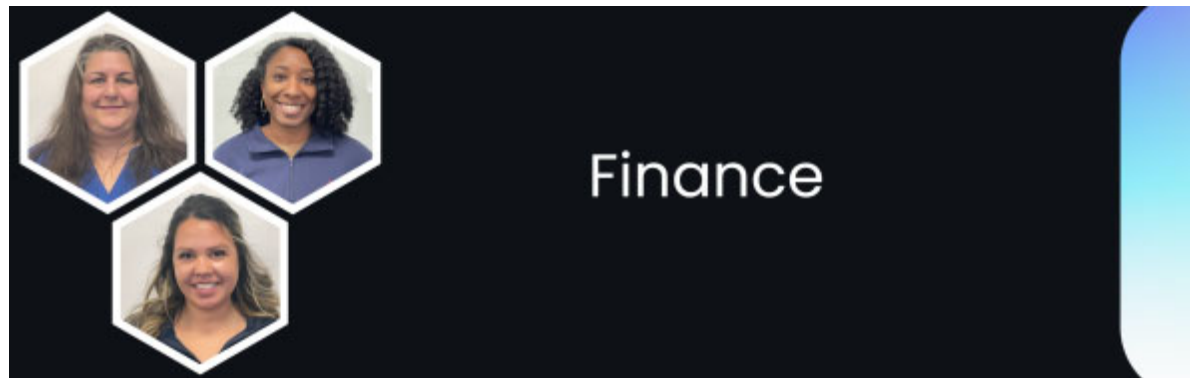
- Equity and inclusion in all phases of emergency management.
- Improving coordination across Snohomish County government in all phases of emergency management.
- Addressing gaps identified in by the ongoing assessment of the Comprehensive Emergency Management Plan (CEMP).
- Identifying private sector and community partner assets and incorporate them into disaster management plans. Establish necessary resources for implementation.
- Increasing use of evidence-based decision making during all phases of emergency management to make better use of resources.

The department in 2023 recommended forming an Emergency Management Working Group, with County staff and partners meeting monthly throughout the year. The focus of the working group is collaboration across County departments and offices to develop and update emergency management plans and procedures, and to ensure an accurate understanding of countywide capabilities. The working group serves as a forum for each department and separately elected office to become more familiar with their responsibilities during emergencies or disasters, and to discuss training and exercise opportunities that could benefit all of County government.



Partners visiting the Snohomish County Emergency Operations Center interact with a touch screen displaying a map showing likely damage to the transportation grid after a megaquake.

Finance



Fiscal Supervisor Brandi Spores and Administrative Specialists Anjelah Boyd and Myisha Fleming

The table below shows Emergency Management's authorized expenditures by funding source in recent years. The department in 2023 remained well within its adopted budget, with just over \$20.5 million in expenditures by year's end and roughly \$1 million in grant money reallocated to other County programs. Grant dollars remain an important funding source for Emergency Management. Note: EESCS funding for 2023 reflected approximately \$8 million for the new countywide dispatch center.

Administration and Finance highlights 2023:

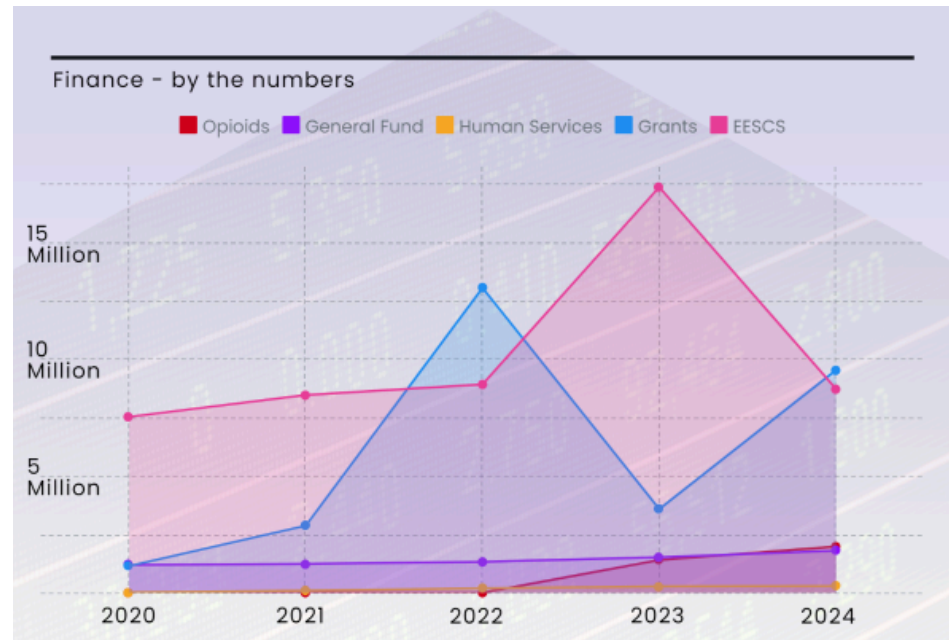
- Implemented a 100% paperless workflow.
- Created a process manual for day-to-day Finance tasks.
- Re-engineered the team to take on additional tasks and to improve transparency.

Year	2020	2021
Opioids	0	0
General Fund	\$1,189,974	\$1,231,155
Human Services	\$20,052	\$87,473
Grants	\$1,141,051	\$2,870,604
EESCS	\$7,527,691	\$8,460,625
Total	\$9,878,678	\$12,649,857

Approved expenditures by funding source

2022	2023	2024
0	\$1,400,000	\$1,972,808
\$1,322,695	\$1,518,370	\$1,798,265
\$187,319	\$271,780	\$284,962
\$13,046,114	\$3,580,270	\$9,527,781
\$8,915,249	\$17,358,034	\$8,725,301
\$23,471,377	\$24,130,477	\$22,311,141

Approved expenditures by funding source



Contact us

Snohomish County
Emergency Management 720
80th St. S.W. Bldg. A Everett,
WA, 98203

Phone: 425-388-5060

Email: DEM@snoco.org

[Facebook](#)

[X \(Twitter\)](#)