

INTERGOVERNMENTAL SERVICES AGREEMENT BETWEEN SNOHOMISH COUNTY AND WASHINGTON STATE UNIVERSITY FOR A FLOOD MANAGEMENT GOVERNANCE AND FUNDING STUDY

Date of Execution through fifteen (15) months

This Intergovernmental Services Agreement Between Snohomish County and Washington State University for a Flood Management Governance and Funding Study (this “Agreement”) is made and entered into by and between Snohomish County, a political subdivision of the State of Washington (the “County”), and Washington State University, an institution of higher education and agency of the State of Washington (WSU), by and through the William D. Ruckelshaus Center.

RECITALS

A. In Snohomish County, flooding is a significant natural hazard. Floods impact individuals and communities, resulting in social, economic, and environmental consequences. Floods can result in loss of human life, damage to property, and destruction of agricultural products. General infrastructure such as utilities, roads, bridges, and communication technology can be damaged and disrupted.

B. Local cities, districts, utilities, and the County each have unique and important roles in floodplain management.

C. The County seeks to study the existing flood management structures in the county and recommend improvements to governance and funding of floodplain management.

D. The Executive Office has assigned this project to the Surface Water Management Division of the Department of Conservation & Natural Resources.

E. The County and the WSU wish to establish a contractual relationship to conduct the flood management study identified herein.

AGREEMENT

NOW, THEREFORE, in consideration of the respective agreements set forth below and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the County and WSU agree as follows:

1. PURPOSE OF AGREEMENT

WSU will receive funding from the County to provide a Flood Management Governance and Funding Study (the “Project”). The purpose of this Agreement is for WSU to contract with the County to provide professional services described in Appendix A, attached hereto and incorporated herein by this reference.

2. DURATION OF AGREEMENT

The term of this Agreement is date of execution through fifteen (15) months from the date of execution, (the “Term”), unless extended or terminated as provided herein. The County’s obligations after December 31, 2025, are contingent upon local legislative appropriation of necessary funds in accordance with applicable laws and the Snohomish County Charter. In the event additional funding becomes unavailable for work to be performed pursuant to this Agreement, all work shall terminate in accordance with provisions of this Agreement upon the last day of funding, with termination effective per the termination provisions of Section 11. It is intended that this contract will be amended to add additional funds to complete the project.

3. SCOPE OF WORK

- A. WSU shall furnish the necessary personnel, equipment, material, parts and/or services and otherwise do all things necessary for or incidental to the performance of the work set forth in Appendix A, attached hereto and incorporated herein.
- B. WSU shall not be required to perform work for the County in excess of work specified in Appendix A except by mutual agreement in a written amendment to this Agreement.
- C. If additional funds after December 31, 2025, become unavailable, the scope and work plan will be amended to reflect the reduced funding and timeline.

4. PERFORMANCE

WSU agrees to satisfy all aspects of this Agreement in a timely and professional manner. WSU shall comply with all applicable federal, state, and local laws, rules, and regulations in performing this Agreement. At any time that WSU cannot fulfill its responsibilities under this Agreement, it shall notify the County thereof in writing per Section 11.C.

5. SUBCONTRACTING

WSU shall not enter into any subcontracts for any of the work contemplated under this Agreement without the prior written approval of the County. In no event shall the existence of any subcontract operate to release or reduce the liability of WSU to the County for any breach in the performance of WSU’s duties.

6. ADMINISTRATION OF AGREEMENT

Each party to this Agreement shall designate an individual who may be designated by title or position to oversee and administer such party’s participation in this Agreement. The parties’ initial Administrators shall be the following individuals:

County's Initial Administrator:
Josh Monaghan, Project Specialist IV
Integrated Floodplain Mgmt. Coordinator
DCNR/Surface Water Management
3000 Rockefeller Ave, M/S 303
Everett, WA 98201
C: 425-328-5358
Joshua.monaghan@snoco.org

WSU's Initial Administrator:
Tye Ferrell, Senior Facilitator & Project Manager
The William D. Ruckelshaus Center
155 NE 100th St. Ste #401
Seattle, WA 98125
P: 206-448-1335
tye.ferrell@wsu.edu

7. MONITORING

- A. The County shall monitor WSU performance under this Agreement. The County shall track progress through regular coordination meetings and review draft and final deliverable and invoices submitted by WSU, and shall render decisions concerning acceptability of work and payment of invoices. If the County requests information from WSU relative to completion of WSU's work, WSU shall respond by providing such information, if available, within a reasonable time period, or by providing a rationale for WSU's inability to provide such information.
- B. Upon WSU's submittal of any report, invoice or other deliverable required under this Agreement, the County may accept, reject, request modifications to, or request additions to the work, as the County deems appropriate.

8. COMPENSATION

- A. The County shall reimburse WSU for work completed pursuant to this Agreement. Reimbursement for such work shall not be made until the work is accepted by the County. Requests for reimbursement by WSU shall itemize per month based on the monthly salaries and reimbursables as provided in Appendix B to this Agreement. WSU shall prepare invoices for the County as described in Section 9 of this Agreement.
- B. Funding in the amount of \$121,266.18 will be appropriated for work through December 31, 2025. It is expected that additional funding of \$129,830.40 will be appropriated to complete the work as scoped in Attachment A.
- C. In no event shall the total compensation paid to WSU by the County under this Agreement exceed **\$251,096.58** for the Term of this Agreement, inclusive of all fees, expenses, and costs.
- D. The County shall pay WSU within thirty (30) days of accepting work detailed in a written invoice, provided the invoice clearly identifies work performed and costs incurred, and that the work as described in Appendix A has been completed.

9. INVOICING AND PAYMENT

- A. WSU shall submit all invoices monthly to:

Email: SWMContracts@snoco.org (preferred method)

Or:

Snohomish County Department of Conservation and Natural Resources
Attn: Connie Price, Contract Specialist
3000 Rockefeller Ave., M/S 303
Everett, WA 98201

Invoices shall be submitted monthly no later than thirty (30) calendar days after the end of each month, and no later than fifteen (15) calendar days after the end of the last month of each calendar year. Said invoices shall be for services performed in fulfillment of this Agreement and shall follow the maximum costs provided in Appendix B. Upon expiration of this Agreement, any claim for payment not already made shall be submitted within thirty (30) calendar days after the expiration date or the end of the fiscal year, whichever is earlier.

- B. The County shall pay WSU for services provided pursuant to the budget set forth in Appendix B. WSU agrees that only those costs directly allocable to the services in Appendix A under accepted accounting procedures shall be charged to the County.

10. AUDIT AND INSPECTION

WSU shall maintain records pursuant to this Agreement in accordance with generally accepted accounting principles and practices consistently applied. WSU's records shall be available for inspection and audit by the County, the State Auditor, federal auditors, and any persons duly authorized by the parties. WSU shall preserve and make such records available to said parties until expiration of six (6) years from the date of final payment under this Agreement.

11. DELAYS, REVISIONS AND TERMINATION

- A. The County shall have cause to terminate or suspend this Agreement or refuse payments hereunder for failure of WSU's work products to fulfill any requirements of this Agreement, for failure of WSU to submit products in a timely fashion, or for any delays, errors or omissions attributable to WSU. Failure by the County to terminate or suspend the Agreement, or failure by the County to refuse payment of an invoice, shall not constitute a waiver of the County's right to terminate or suspend or to refuse payment nor a forfeiture of the County's future right to terminate, suspend or refuse payment. At the County's option, all finished or unfinished work products prepared by WSU under this Agreement shall become County property, provided WSU is compensated as specified in this Agreement and that such products are satisfactory to the County.

- B. The County may terminate this Agreement for a violation of express provisions of this Agreement by WSU or for cause. The County shall give WSU written notice of such violation or failure. WSU shall be given the opportunity to correct the violation or failure within fifteen (15) working days. If the failure or violation is not corrected, this Agreement may be terminated immediately by written notice of the County to WSU.
- C. The County or WSU may terminate this Agreement at any time without cause by a thirty day (30) written notice to the other party. If this Agreement is terminated as provided herein, WSU shall be paid for services performed prior to the time of termination or work stoppage, whichever comes first, in accordance with the current billing rates, provided that work continues to fulfill all requirements under this Agreement and the Appendices.
- D. This Agreement may be amended by mutual agreement of the parties. Such amendments shall not be binding unless they are in writing and signed by personnel authorized to bind each of the parties.
- E. In the event funding from state, federal or other sources is withdrawn, reduced, or limited in any way after Execution and prior to normal completion, the County may terminate the Agreement, subject to renegotiation under those new funding limitations and conditions.

12. RIGHTS AND REMEDIES

- A. In no event shall any payment by the County to WSU constitute a waiver by the County of any breach of covenant or any default that may exist on the part of WSU. The making of any such payment by the County while any such breach or default exists shall in no way impair or prejudice any of the County's rights and remedies, hereby expressly recognized, to recover payments or portions thereof, to which WSU was not entitled under this Agreement, where any payments were made by mistake, or to pursue any other remedy available to the County with respect to breach or default of this Agreement.
- B. In the event the County terminates this Agreement, the County shall not be liable for any monetary loss incurred by WSU due to termination.

13. HOLD HARMLESS

Each party to this Agreement agrees to be responsible for the liabilities arising out of their own conduct and the conduct of their officers, employees, and agents.

14. GOVERNING LAW AND VENUE

The laws of the State of Washington shall govern this Agreement. The parties stipulate that any lawsuit regarding this Agreement must be brought in Snohomish County, Washington.

15. NONASSIGNMENT

WSU shall not subcontract, assign, or delegate any of the rights, duties, or obligations under this Agreement without prior express written consent by the County.

16. SEVERABILITY

If any provision of this Agreement or any provision of any document incorporated by reference is held invalid, the remainder of this Agreement shall not be affected thereby if such remainder would then continue to serve the purposes and objectives of the Agreement as determined by the County.

17. INSURANCE

WSU may satisfy its insurance obligations by self-insurance or its participation in an approved Washington State Self-Insurance Risk Retention pool.

18. PUBLIC RECORDS ACT

Both parties shall maintain adequate records to document obligations performed under this Agreement. This Agreement and all public records associated with this Agreement shall be retained and be available from both WSU and the County for inspection and copying where required by the Public Records Act, Chapter 42.56 RCW.

19. INDEPENDENT CONTRACTOR

WSU shall perform the services under this Agreement as an independent contractor and not as an agent, employee, or servant of the County. The parties agree that WSU is not entitled to any benefits or rights enjoyed by employees of the County. WSU specifically has the right to direct and control WSU's own activities, including any activities undertaken by any County-approved subcontractor, in providing the agreed services in accordance with the specifications set out in this Agreement. The County shall only have the right to ensure performance.

20. MISCELLANEOUS

- A. No obligation in this Agreement shall limit WSU in fulfilling its responsibilities otherwise defined by law.
- B. No obligation in this Agreement shall limit the County in fulfilling its responsibilities otherwise defined by law.

21. COMPLETE AGREEMENT

This Agreement constitutes the entire understanding of the parties. Any written or verbal agreements that are not set forth herein or incorporated by reference are expressly excluded.

22. NO THIRD PARTY BENEFICIARIES

The provisions of this Agreement are for the exclusive benefit of the County and WSU. This Agreement shall not be deemed to have conferred any rights, express or implied, upon any third parties.

IN WITNESS WHEREOF, the County and WSU have executed this Agreement as of the date of the last party to sign.

SNOHOMISH COUNTY:

WASHINGTON STATE UNIVERSITY:

By _____
County Executive Date

By _____
Date
Title: _____

Approved as to Form Only:

Approved as to Form Only:

Deputy Prosecuting Attorney

Title: _____

APPENDIX A SCOPE OF WORK

Project: Flood Management Governance and Funding Study

Performed by: William D. Ruckelshaus Center (Ruckelshaus Center) on the behalf of Washington State University

Purpose

Snohomish County Department of Conservation and Natural Resources - Surface Water Management (SWM) is partnering with WSU, through the Ruckelshaus Center, **to study the County's existing flood management structure and co-develop options and recommendations for improvements to governance and funding.**

Background

This study will focus on gaining a greater understanding of how local cities, districts, utilities, and the County coordinate to do this vital work; on the governance structure underlying this work; how the work is funded; and what opportunities might exist to strengthen both coordinated governance and funding.

This project is being managed by the Snohomish County Integrated Floodplain Management (IFM) Program which is focused on multi-benefit collaboration approaches for floodplain management that reduce flood risks, increase salmon runs, and preserve farms and open spaces that enrich our lives and create a resilient future.

The IFM Program is directed and guided by the Floodplain Management Advisory Committee (FMAC). The FMAC is made up of county directors from each Snohomish County department having a role in floodplain management (Conservation and Natural Resources [DCNR], Planning and Development Services [PDS], Public Works [DPW], Emergency Management [DEM]), and the County Executive Office. The FMAC is supported by the IFM Staff Advisory Group, an internal staff-level advisory group established by Department Directors to advance IFM Framework recommendations.

The County and some local cities include flood management within local Hazard Management Plans (HMP). Snohomish County's Hazard Mitigation Plan identifies floodplain impacts for the County and 16 cities. In addition, twelve special districts manage parts of the floodplain.

Task 1 – Project Management and Coordination.

Ruckelshaus Center Responsibilities:

- Regular project management meetings with Integrated Floodplain Management Program team on a mutually agreed on interval.

- Draft a workplan with estimated timeline and level of staff effort for each task to track progress and guide conversations about progress and potential modifications.

Ruckelshaus Center Deliverable:

- Draft workplan.

County Responsibilities:

- Regular project management meetings with Ruckelshaus Center team on mutually agreed upon interval.
- Coordinate engagement from other County departments in Project.
- Review and, if acceptable, approve draft workplan.

Task 2 – Inventory current conditions in partnership with County staff.

Ruckelshaus Center Responsibilities:

- Identify flood control governance and funding structures in place throughout Snohomish County.
- Summarize and document existing flood control structures (public and private) with notes about elements such as history, purpose, condition, current management, and ongoing maintenance costs projects based on GIS data provided by County staff.
- Catalog existing funding mechanisms for flood system management with notes about each such as history, purpose, amount, fit, stability.

Ruckelshaus Center Deliverables:

- Summary of existing public and private flood control structures in Snohomish County.
- Summary of existing funding mechanisms for flood control system management.

County Responsibilities:

- Provide existing County data regarding current flood control governance and funding structures in place throughout Snohomish County.
- Co-design purpose and format of documentation of structures, governance, and funding with Ruckelshaus Center Team.
- Review and, if acceptable, approve deliverables.

Task 3: Collect information on challenges and opportunities from flood control/ hazard managers.

Gather information from Special Districts, SWM, Cities, Tribes, Corps of Engineers, DEM, and possibly NRCS about current work and challenges; and insights on current and future governance and funding, such as strengths, weaknesses, needs, opportunities, and challenges through semi-structured interviews and possibly a survey.

Ruckelshaus Center Responsibilities:

- Develop interviewee list, questions, and communications materials with input from the County Project coordinator and IFM Staff Advisory Committee.
- Update the IFM (FMAC and possibly the relevant County Council committee on the Project plan and upcoming information gathering work.
- Gather insights from a minimum of 2 representatives from each district, approximately 40-60 participants, total.
- Write up the process and synthesis of information gathered.

Ruckelshaus Center Deliverables:

- Interviewee list, questions, and communications materials and, if a survey is used, a survey instrument and distribution plan.
- IFM-FMA Advisory Committee and possibly County Council committee briefing.
- Draft synthesis of information gathered.

County Responsibilities:

- Provide initial list of interviewees, including contact information, and introductions if needed.
- Provide input on draft interviewee list, questions, and communications materials.
- Review and, if acceptable, approve approach and questions for interviews and possible survey.
- Collaborate on goals and approach for draft synthesis.
- Review and, if acceptable, approve deliverables.

Task 4: Gather and distill insights from other flood management interested parties.

Gather information from other flood management professionals on the strengths, weaknesses, and opportunities related to flood-related governance structures and funding mechanisms. This group includes experts and practitioners from other counties and regions.

Ruckelshaus Center Responsibilities:

- Develop interviewee list, questions, and communications materials with input from the County Project coordinator and Staff Advisory Committee.
- Conduct interviews to gain a better awareness of how other counties coordinate this work.
- Write up process and synthesis of information gathered.

Ruckelshaus Center Deliverables:

- Interviewee list, questions, and communications materials.
- Draft synthesis of information gathered.

County Responsibilities:

- Provide an initial list of interviewees, including contact information, and introductions if needed.
- Provide input on draft interviewee list, interview questions, and communications material.

- Review and, if acceptable, approve approach and questions for interviews.
- Collaborate on goals and approach for draft synthesis.
- Review and, if acceptable, approve deliverables.

Task 5: Develop alternatives with participant input.

Draft alternatives and/or recommendations to strengthen and improve flood management governance and funding inspired from information gathered and insights from Tasks 2-4. Opportunities, challenges, and other considerations should be noted for each alternative. Once drafted, share out draft alternatives with participants from Tasks 3 and 4 for feedback and insights to further refine options and prioritize recommendations. Revise alternatives and recommendations based on participant feedback and input.

Ruckelshaus Responsibilities:

- Draft initial alternatives section of report and develop presentation to share with affected participants.
- Share out review draft with participants to ensure broad awareness among participants engaged in Tasks 3 and 4 and provide additional opportunity for feedback and insights.
- Document feedback and insights received.
- Refine alternatives and review with IFM Staff Advisory Group.
- Revise alternatives and recommendations based on participant input and recommendations from IFM Program.

Ruckelshaus Center Deliverables:

- Draft of initial alternatives.
- Presentation of draft alternatives to participants in Tasks 3 and 4.
- Draft of refined alternatives based on participant input.
- Final draft of revised alternatives and recommendations based on additional input received from IFM Program.

County Responsibilities:

- Collaborate on goals, approach, and outline for synthesizing information gathered from Tasks 2-4.
- Collaborate on goals and approach for engaging participants in draft alternatives.
- Review and, if acceptable, approve materials and approach prior to participant engagement.
- Review and, if acceptable, approve revised alternatives and recommendations based on participant engagement.

Task 6: Draft and disseminate final report.

Write up final report based on draft deliverables developed in Tasks 2-5. Work with the Project Coordinator to finalize and present to targeted Snohomish County leaders.

Ruckelshaus Center Responsibilities:

- Draft final report for review (anticipate a minimum of 2 revision cycles with Project Coordinator/ County Leadership (IFM Staff Advisory Group -> FMAC -> Exec)).
- Co-develop supporting communication material for the Snohomish County webpage, executive summary, and informational flyer.
- Write final report and develop presentation to share report and recommendations with County leaders. Present to Staff Advisory Group and FMAC and 2 additional public presentations as determined by the County.

Ruckelshaus Center Deliverables:

- Final draft of report for review.
- Snohomish County webpage material, executive summary, and informational flyer.
- Final report.
- Presentations to County leaders, Staff Advisory Group, Floodplain Management Advisory Committee, and 2 other groups, to be determined by the County.

County Responsibilities:

- Provide input on report drafts within two weeks of receipt.
- Co-develop supporting communication material for the Snohomish County webpage, executive summary, and informational flyer.
- Coordinate engagement from other County departments/groups.
- Review and, if acceptable, approve final report and communication materials.
- Coordinate presentations and share final report and recommendations with County leaders, leadership groups, and stakeholders.

APPENDIX B BUDGET

The budget for work to be performed under the Agreement is not to exceed two hundred fifty-one thousand ninety-six dollars and fifty-eight cents (\$251,096.58). The County shall have no obligation to pay any invoice from the Ruckelshaus Center that would cause the total payments made to the Ruckelshaus Center by the County under this Agreement to exceed two hundred fifty-one thousand ninety-six dollars and fifty-eight cents (\$251,096.58).

PI Name(s): Tye Ferrell						FY2025	FY2026	TOTAL
						06/01/25 12/31/25	01/01/26 08/31/26	
Agency Name: Snohomish County Department of Conservation and Natural Resources								
00 - SALARIES				Pay Rate	# Mos.	% FTE		
PI Name(s): Tye Ferrell				7501.47	4.00	35.00%		
June - September 2025						Salary	\$ 10,502.00	\$ 40,536.00
						Benefits	\$ 3,510.00	\$ 13,547.00
						Salary		
						Benefits		
				7,801	3.00	35.00%	\$ 8,191.00	\$ 21,843.00
Oct 2025 - August 2026					8.00	Benefits	\$ 2,737.00	\$ 7,300.00
Phyllis Shulman				8930.31	1.00	26.00%	Salary	\$ 2,322.00
Jun-25						Benefits	\$ 725.00	\$ 14,401.00
				8930.31	3.00	30.00%	Salary	\$ 8,037.00
July - Sept. 2025						Benefits	\$ 2,510.00	
				9,287	3.00	35.00%	Salary	\$ 9,751.00
Oct 2025 - August 2026					8.00	Benefits	\$ 3,045.00	\$ 8,121.00
Melissa Girbach				5593.23	4.00	30.00%	Salary	\$ 6,712.00
June - September 2025						Benefits	\$ 2,276.00	\$ 25,908.00
				5,817.00	3.00	30.00%	Salary	\$ 5,235.00
Oct 2025 - August 2026					8.00	Benefits	\$ 1,775.00	\$ 13,961.00
Hazel Wilburn				6497.4	4.00	20.00%	Salary	\$ 5,198.00
June - September 2025						Benefits	\$ 1,645.00	\$ 20,063.00
				6,757	3.00	20.00%	Salary	\$ 4,054.00
Oct 2025 - August 2026					8.00	Benefits	\$ 1,283.00	\$ 10,811.00
Molly Stenovec				7,916.66	4.00	5.00%	Salary	\$ 1,583.00
June - September 2025						Benefits	\$ 481.00	\$ -
				8,234.00	3.00	5.00%	Salary	\$ 1,235.00
Oct 2025 - August 2026					8.00	Benefits	\$ 375.00	\$ 3,294.00
Classified Staff:				0.00	0.00	0.00%	Salary	\$ -
						Benefits	\$ -	\$ -
PhD Student ~ Step #						Salary	\$ -	\$ -
QTR inflation - 4%/year						QTR	\$ -	\$ -
							\$ -	\$ -
						Benefits	\$ -	\$ -
Master Student ~ Step #						Salary	\$ -	\$ -
QTR inflation - 4%/year						QTR	\$ -	\$ -
							\$ -	\$ -
						Benefits	\$ -	\$ -
01 - WAGES				\$ Per Hr.	Hrs/Wks	# Wks.		
Alec Solemslie				\$28.60	15	12	Wages	\$ 5,148.00
						Benefits	\$ 463.00	\$ 5,148.00
						Benefits	\$ -	\$ 463.00
						Benefits	\$ -	\$ -
						Total Salary	\$ 62,820.00	\$ 75,913.00
						Total Wages	\$ 5,148.00	\$ 138,733.00
						Total Salary & Wages	\$ 67,968.00	\$ 143,881.00
07 - BENEFITS						QTR	\$ -	\$ -
						Total Benefits (minus QTR)	\$ 20,825.00	\$ 24,577.00
						Total Salaries/Wages/Benefits	\$ 88,793.00	\$ 100,490.00
							\$ -	\$ 189,283.00

02 - PURCHASED SERVICES (Personal Services Contracts and Consultants and Computer Services)									
									\$ -
									\$ -
									\$ -
									\$ -
Total Personal Services Contracts							\$ -		\$ -
03 - GOODS/SERVICES (Including Small/Attractive Items)									
meals/refreshments							\$ 2,250.00	\$ 1,250.00	\$ 3,500.00
meeting supplies							\$ 200.00	\$ 300.00	\$ 500.00
lap top							\$ 3,000.00		\$ 3,000.00
									\$ -
Total Goods/Services							\$ 5,450.00	\$ 1,550.00	\$ 7,000.00
04 - TRAVEL									
mileage and reimbursement for parking							\$ 2,000.00	\$ 1,000.00	\$ 3,000.00
Total Travel							\$ 2,000.00	\$ 1,000.00	\$ 3,000.00
06 - CAPITAL EQUIPMENT (>\$5,000)									
TOTAL DIRECT COSTS							\$ 96,243.00	\$ 103,040.00	\$ 199,283.00
EXCLUSIONS									
							Total Exclusions	\$ -	\$ -
SWB BASE							Base	\$ 96,243.00	\$ 103,040.00
13 - FACILITIES & ADMINISTRATIVE COSTS (F&A, IDCs, OVERHEAD)							F&A Rate:	26.000%	
TOTAL COSTS								\$ 121,266.18	\$ 129,830.40
F&A Base Type:		MTDC	TD	TC	SWB	Other			
	0.26000	X							
							Category/Object	\$ 2,025.00	\$ 2,026.00
									Total
							Salaries and Wages - 00 & 01	\$ 67,968.00	\$ 75,913.00
							Purchased Services - 02	\$ -	\$ -
							Goods/Services - 03	\$ 5,450.00	\$ 1,550.00
							Travel - 04	\$ 2,000.00	\$ 1,000.00
							Equipment - 06	\$ -	\$ -
							Benefits - 07	\$ 20,825.00	\$ 24,577.00
							Tuition (QTR) - 07QT	\$ -	\$ -
							Scholarships and Fellowships - 08	\$ -	\$ -
							Award Restrictions - 14	\$ -	\$ -
							Total Direct Costs	\$ 96,243.00	\$ 103,040.00
							F&A - 13	\$ 25,023.18	\$ 26,790.40
							Total Costs	\$ 121,266.18	\$ 129,830.40